

hwangyong-hamnida

환영합니다

ahlan wa sahlān

أهلاً وسهلاً

ยินดีต้อนรับ

yindii ton rap

svāgat

स्वागत

*Welcome.*

Σας Καλωσορίζω

sas kalosorizo

huānyíng guānglín

歡迎光臨

khosh amadid

خوش آمدید

bienvenue

## Agenda

All participants	Social ( 30 mins.)
Roop Mahajan	Opening remarks (15 minutes)
All scholars	Scholars introduce themselves, their advisor, department head, and dean if present. (2 min. ea.)
Roop Mahajan	Closing remarks (2 minutes)

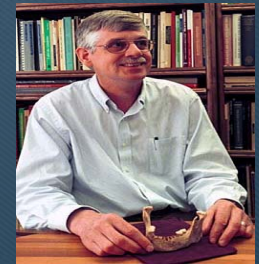
## *Innovation Concepts*

### Human Spark

- Neanderthals and modern humans evolved from the same ancestors.
- Neanderthals left Africa and spread to Europe where they lived for about 200,000 years before they became extinct.
- Those left behind successfully evolved to modern humans and occupied the planet.



DO YOU KNOW WHY?





## *Innovation*

**“Just as energy is the basis of life itself, and ideas the source of innovation, so is innovation the vital spark of all human change, improvement and progress.”**

**Ted Levitt; Marketing Guru, Harvard Business School**



# 1. Invention vs. Innovation

## *Invention vs. Innovation*

### **INVENTION**

- an idea made manifest
- the creation/embodiment of something new
- the first occurrence of an idea for a new product or process
- *is the conversion of cash into ideas*

## *Invention vs. Innovation*

### **INNOVATION**

- an idea applied successfully in practice
- is the conversion of ideas into cash

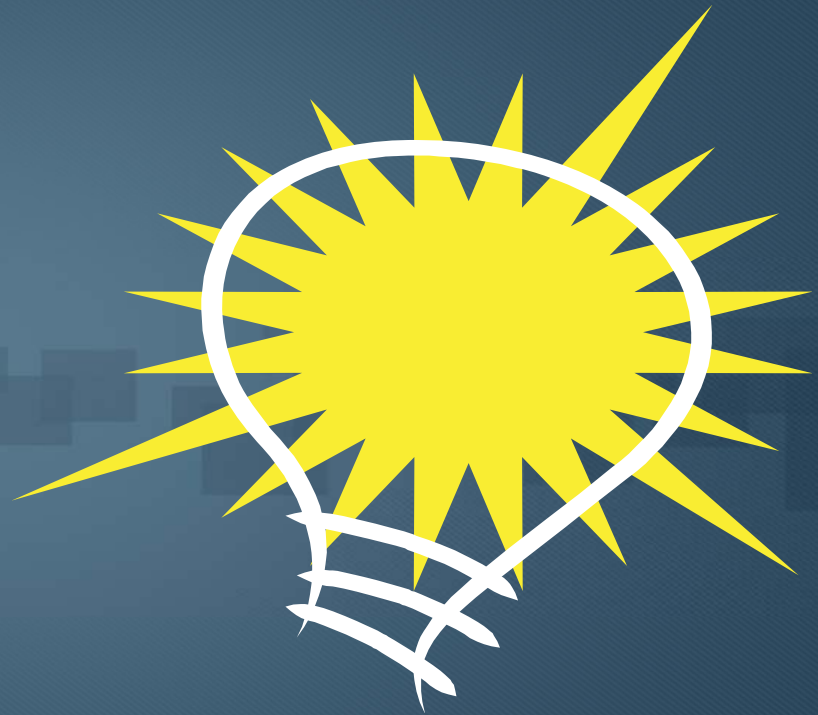
*(Etymological origin of word INNOVATION – creation of something new)*



## *Invention vs. Innovation*

**Innovators** produce, market and profit from their innovations

**Inventors** may or may not profit from their inventions



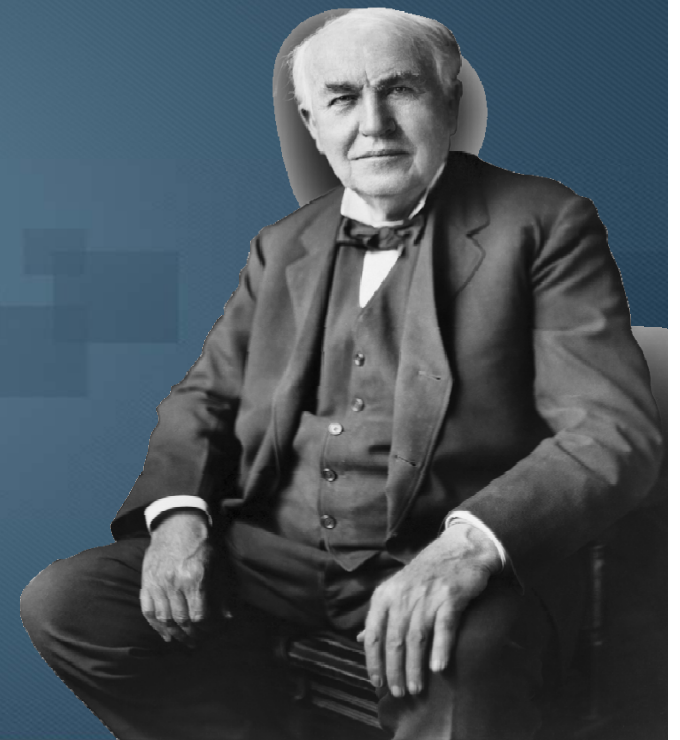
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**“My team has created a very innovative solution,  
but we’re still looking for a problem to go with it.”**

**“ I never perfected an invention  
that I did not think about in terms of the  
service it might give others...  
I find out what the world needs,  
then I proceed to invent. ”**

**– Thomas Edison**





## 2. Sources of Innovation

## *Sources of Innovation*

- **Inventor(s) –driven**
  - Recent research suggests that the most successful innovation occurs at the boundaries/interfaces
- **End- User –Driven**
  - Need-based
  - Increasingly assuming more importance

# 3. Linear vs. disruptive Innovation



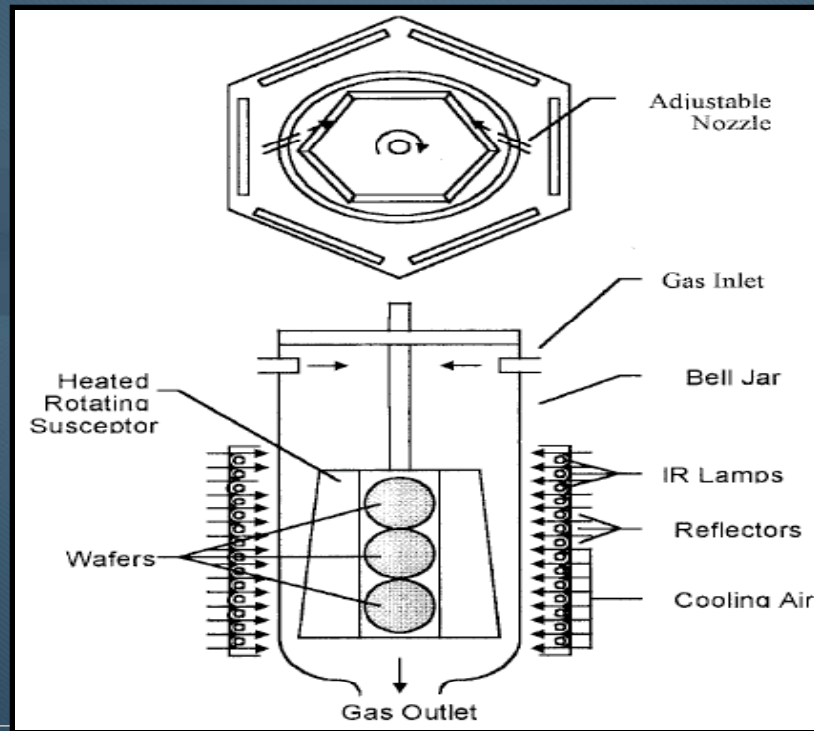
### *3. Linear vs. Disruptive Innovation*

#### □ Linear

- Incremental  
Ex: Cost reduction

➤ Barrel reactor silicon epitaxy

## *CVD: Barrel Reactor*



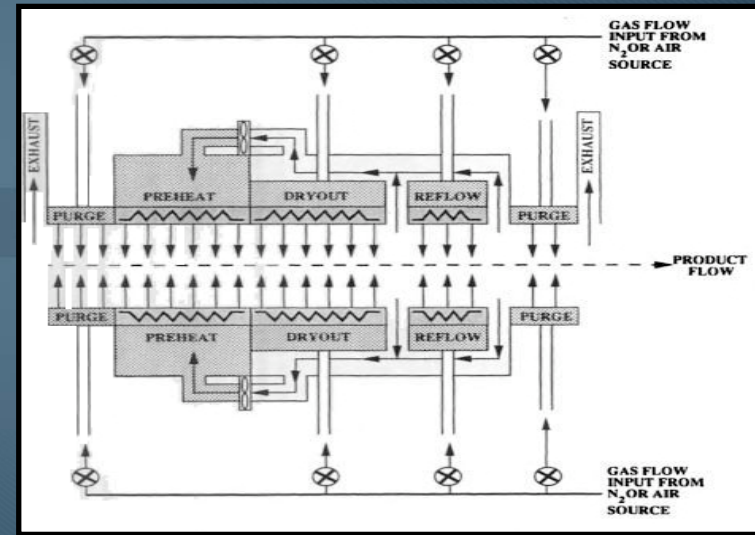
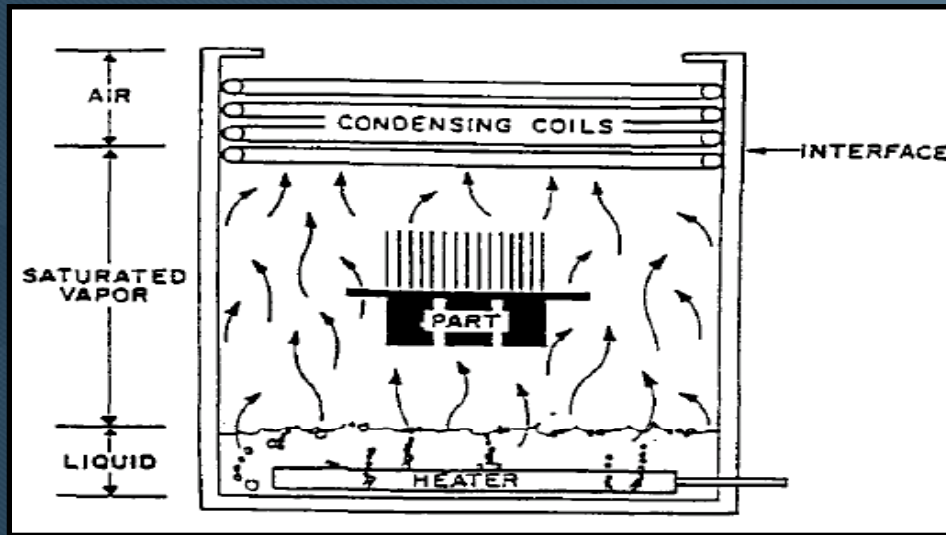
### *3. Linear vs. Disruptive Innovation*

#### ❑ Disruptive

- Game-changer
  - EX: Digital vs analog watches
- **Condensation Soldering vs IR soldering**



## Condensation and IR Reflow Soldering



## *Disruptive Innovation and a Black Swan*

**A Black Swan** is an event that has three characteristics;

- it is an outlier
- it carries an extreme impact
- it has retrospective predictability.

"The Black Swan", by Nassim Nicholas Taleb

- Our world is dominated by Black Swans.
  - ❑ the internet
  - ❑ the computer
  - ❑ the laser



*All three were unplanned, unpredicted, and unappreciated upon their discovery, and remained unappreciated well after initial use.*

## *Disruptive Innovation*

A powerful exercise for disruptive innovation



WHAT WILL MAKE YOUR CURRENT WORK IRRELEVANT  
IN 7 YEARS?

OR

WHAT NEW EXTERNAL EVENT WILL FUNDAMENTALLY CHANGE WHAT YOU DO NOW?



*Innovation Concepts*

## 4. Promoting innovation



## 4. Promoting Innovation

- promoting interdisciplinary research



*Buds of creativity bloom at intersections*

- encourage risk-taking
  - Celebrate successes and failures
- constantly examine existing paradigms
  - Look for the next Black Swan

## *4. Promoting Innovation*

**Additional ingredients for success**

- **Technical competency**
- **Resources**
- **Recognition**



## *Innovation Concepts*

1. Invention vs. Innovation
  2. Sources of Innovation
  3. Linear vs. disruptive innovation
  4. Promoting innovation
- **ICTAS as an agent of Innovation**



# ICTAS

INSTITUTE *for* CRITICAL TECHNOLOGY  
*and* APPLIED SCIENCE *Virginia Tech*

## VISION

*To be among the top-ranked global institutes in transformative technologies for  
a sustainable future*



# Mission

## RESEARCH

*To stimulate, catalyze and promote interdisciplinary / trans-disciplinary research at the intersection of science, engineering, biology and social sciences.*



## EDUCATION

*Enhance educational experience of students in cutting-edge technologies*

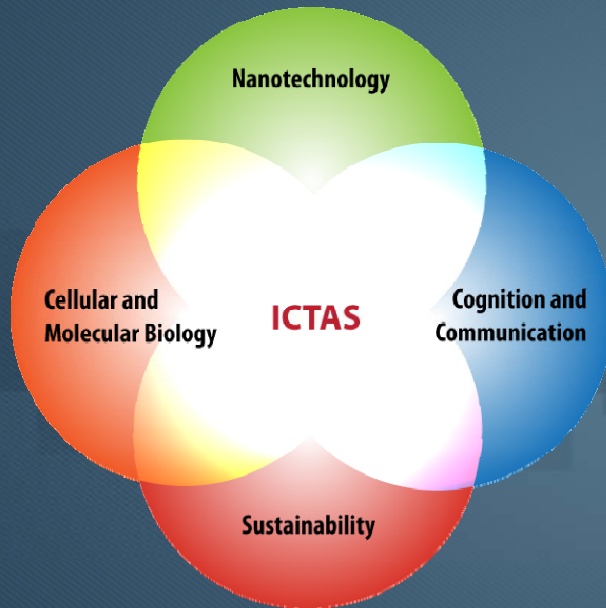
## OUTREACH

*Develop innovative and elegant sustainable solutions to promote economic development and enhance quality of life locally, nationally, and globally.*





## *NBIC Tetrahedron: Defining Research Thrusts*



*ICTAS research is at the NBIC  
interfaces with a focus on A  
SUSTAINABLE FUTURE*

*“The most incomprehensible thing about the world is that it is at all comprehensible.”  
Albert Einstein*

## *ICTAS Thrust Areas*



Nanoscale Science and Engineering



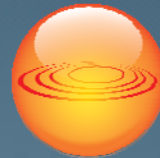
Nano-Bio Interface



Sustainable Energy



Renewable Materials



Sustainable Water



Cognition & Communication



Emerging Research



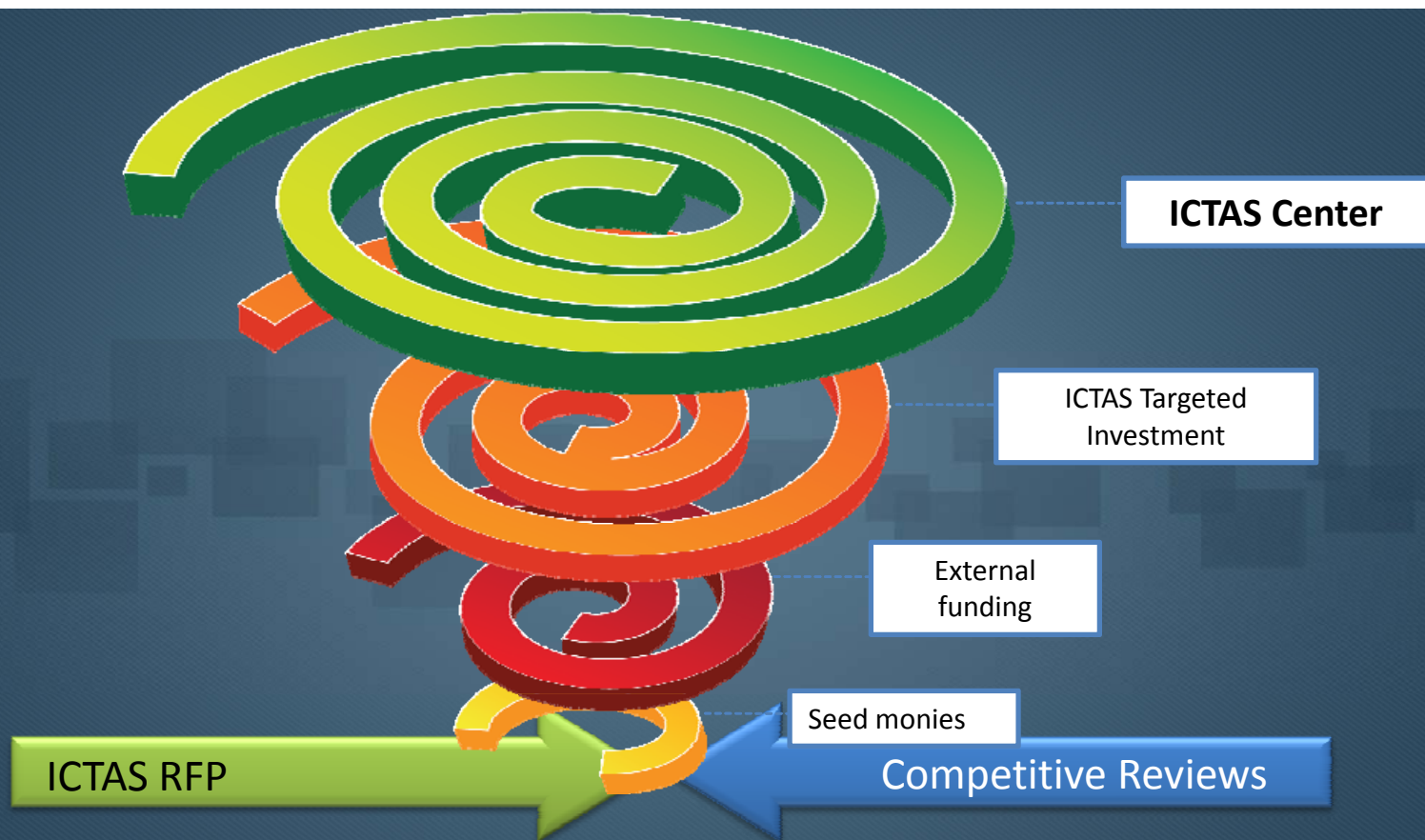
National Security



## Thrust Areas Populated

<b>Nanoscale Science and Engineering</b>	Environmental Nanoscience and Technology   Nanomaterials including carbonaceous materials   Nanosensors
<b>Nano-Bio Interface</b>	Targeted Delivery of Nano-medicine   Cellular Engineering Microsystems   Non-invasive Sensing and Diagnosis   Inflammation   Bio-Imaging
<b>Sustainable Energy</b>	Fuel Cells   Organic Photovoltaics   Biologically Derived Fuels   Energy Harvesting   Clean Coal Energy
<b>Renewable Materials</b>	Bio-based Materials: Design and Processing
<b>Sustainable Water</b>	Water Infrastructure Management   Sustainable Ecosystems and Urban Infrastructure   Water & Health
<b>Cognition and Communication</b>	Cognitive Radio Networks   Autonomous Secure Communications   Human Computer Interface
<b>Homeland Security</b>	Naval Surface Warfare Center Dahlgren Division (NSWCDD)   DARPA, NASA
<b>Emerging Research</b>	Complex Network Systems   Accelerating Scientific Discovery through Data Mining   Personal Health Informatics   Humanoid Hospital







# Laboratories *and* Collaborative Space

Bill Reynolds,  
NCFL Director



## *Laboratories and Infrastructure: Collaborative Research Space*



### **ICTAS A**

Nanoscale Characterization and Fabrication Laboratory (9/2007). 31,496 sq. ft. that currently has 18 industrial collaborators and state of the art analytical equipment.



### **ICTAS HQ**

Opening 04/2009 with 99,411 sq. ft. of research space to promote collaborations in Sustainable Energy and Water, Renewable Materials, Nano-bio Interface, Nanoscale Science and Engineering, and Human Cognition and Communication.





## *Laboratories and Infrastructure: Collaborative Research Space*



### **ICTAS- LSC**

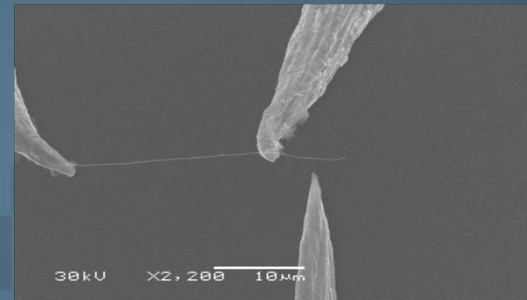
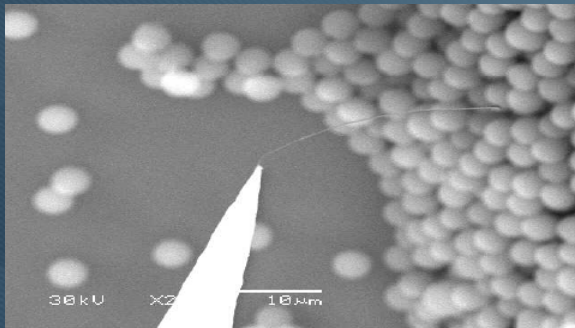
Due to open 1/2011 with 42,190 sq. ft. of research space to promote extended collaborations within Sustainable Water and Nano-bio Interface research.



### **ICTAS – NCR**

ICTAS will be expanding into the National Capital Region facility in the Ballston, Virginia area. The seven-floor, 144,000 square foot building, designed by Cooper Carry to meet the Silver U. S. Green Building Council's LEED™ Building Rating Systems, will be located on the 800-900 block of North Glebe Road. ICTAS is committed to approximately 6,000 square feet in this facility. The anticipated construction completion date is 2011.

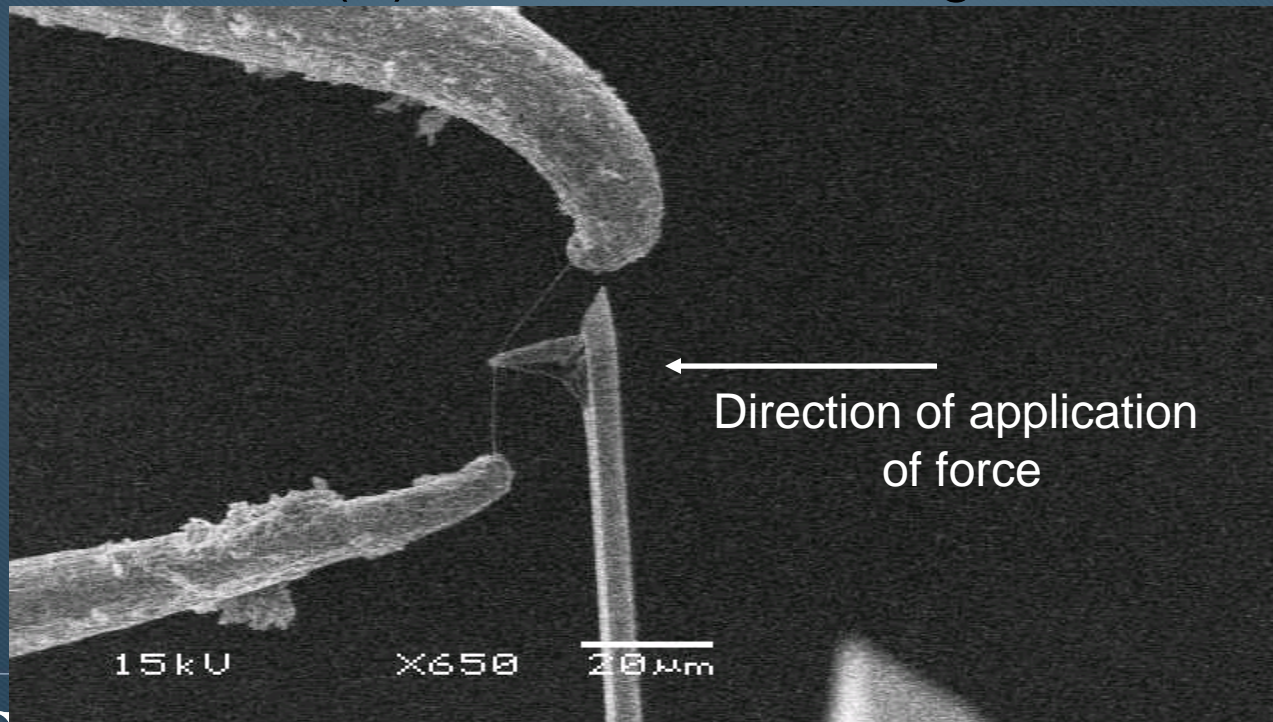
## *Nanoscale Fabrication: NT/Sphere Device*





## *Mechanical Characterization*

### (B) Mechanical Testing





## *ICTAS –An agent of Innovation*

- **Interdisciplinary research**
  - Recall “Buds of creativity bloom at intersections”
- **Identify/ Recognize need**
  - NBIC for sustainable growth
  - Thrust areas
- **Match need with technical expertise**
  - Interdisciplinary teams; 227 faculty
- **Provide resources**
  - NCFL, Collaborative space, financial resources
- **Promote transformative thinking**
  - The Black Swan Seminar Series

*Results have far exceeded our expectations*



# Students *and* Faculty

- **ICTAS Doctoral Scholars**
- **New Faculty Hires**
- **ICTAS Faculty Fellows**





**Doctoral Scholars**

# ICTAS *Doctoral Program*





## Doctoral Scholars

### ICTAS Doctoral Scholars *Program Profile*

- The ICTAS Doctoral Scholars Program was established in 2007.
- The program honors exceptional Ph.D. applicants through award of full financial support for the Ph.D. qualifying period (maximum of four years).
- Successful candidates of the highest caliber are selected for this honor.



## Doctoral Scholars

### ICTAS Doctoral Scholars *Program Profile*

- This program led and managed by ICTAS is a cooperative effort among participating departments, colleges, the Graduate School and ICTAS.
- The initial goal for the program is to establish a steady state of 40 ICTAS fellows by 2011 ad infinitum.

# Doctoral Scholars

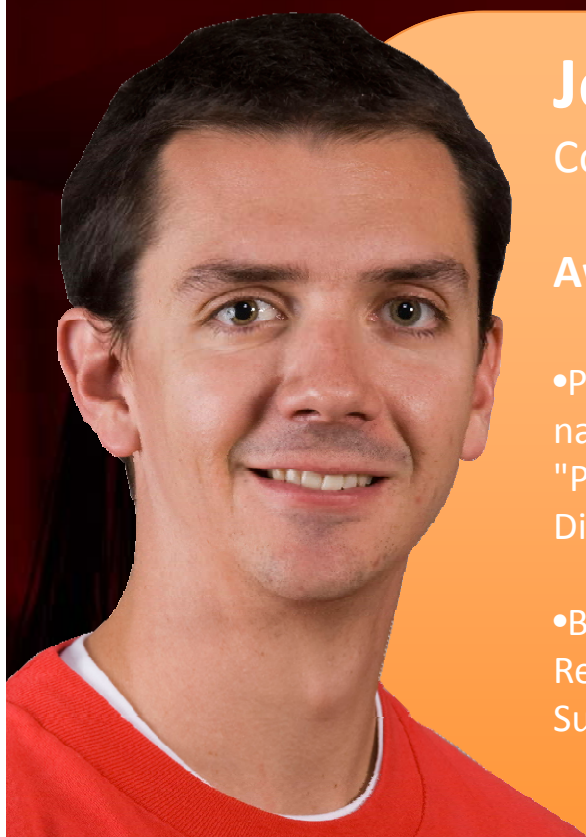
## Current Status

• Year	COE	COS	CALS	CNR	Vet Med	Total
2007	3	2	2	2	2	11
2008	3	2	2	1	1	9
2009	2	3	1			6
2010	2	3	2	1	1	9
						35





## Doctoral Scholars



### Jeremy Archuleta

Computer Science

#### Awards:

- Participant in Virginia Tech Synergy Lab team, named winner of the Storage Challenge award for "ParaMEDIC: Parallel Metadata Environment for Distributed I/O and Computing"
- Best undergraduate poster in the ACM Student Research Competition during the Supercomputing Conference 2009

2007

2008

2009

2010



## Doctoral Scholars



### S. Carter Fox

Wood Science and Forest Products

#### Awards:

- 1st place presentation during the 2009 Eastman Chemical Virginia Tech Graduate Student Research Symposium entitled, "Completely Regioselective Synthesis of a Novel Cellulose Derivatives," November 2009.

2007

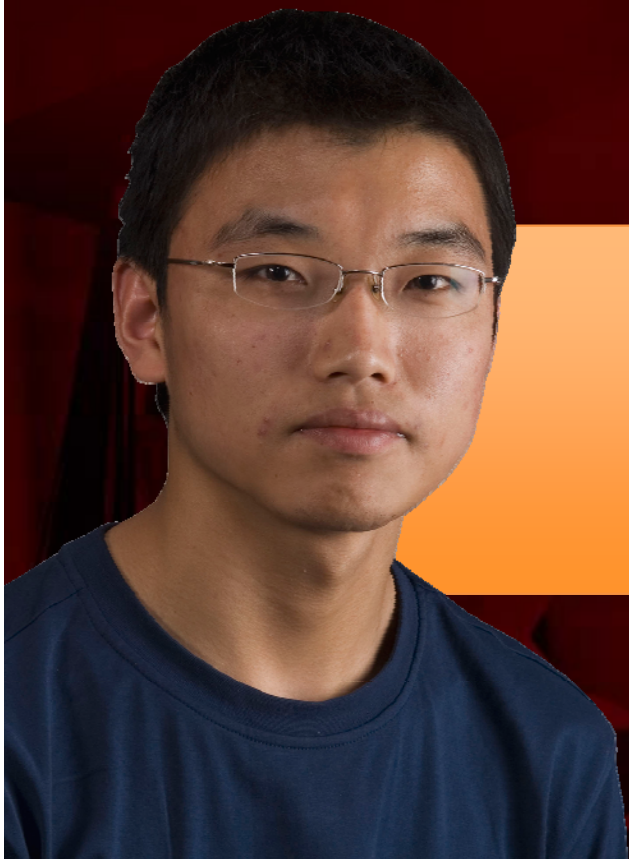
2008

2009

2010



# Doctoral Scholars



**Qian He**

Physics

**2007**

2008

2009

2010





## M. Amin Karami

Engineering Science and Mechanics

### Conferences and Workshops

- Presentation during Annual AIAA Structures and Structural Dynamics Conference 2009, May 3-8-2009, Palm Springs, CA
- Presentation during Power MEMS 2009, December 1-4, 2009, Silver Spring, MD
- Presentation during IMAC-XXVIII, February 1-4-2010, Jacksonville, FLA

2007

2008

2009

2010



## Doctoral Scholars



### Tila Khan

Biomedical Sciences and Pathobiology

#### Conferences and Workshops:

- Poster presentation during VMRCVM Research Symposium, November 20, 2009

2007

2008

2009

2010



## Doctoral Scholars



### Justin Lemkul

Biochemistry

#### Awards:

- 2009 - First place poster (student biomedical category), VCOM 6th Annual Research Recognition Day
- 2008 - Bruce M. Anderson award, outstanding first-year graduate student in Biochemistry

2007

2008

2009

2010





## Qingqing Li

Wood Science and Forest Products

### Publications:

- Layer-by-layer Nanoscale Bondlines for Macroscale Adhesion. Submitted to Bioresources, under revision for publication.
- Molecularly thin nanoparticles from cellulose: isolation of sub-microfibrillar structures. Cellulose, 16 (6): 1025-2032.

2007

2008

2009

2010



## Marcel Remillieux

Mechanical Engineering

### Awards:

- 2nd place at the Acoustical Society of America Student Poster competition, Raleigh, NC, March 30, 2007.
- 3rd place at the 2006 Young Engineer Paper contest organized by the ASME Fluids Division, Chicago, IL, November 5-10, 2006.

2007

2008

2009

2010



## Doctoral Scholars



**Jon Weekley**

Horticulture

**2007**

2008

2009

2010





## Matthew Williams

Statistics

### Presentations:

- Williams, M. and Kim, D.-Y. 2009. "Testing for a Change point in the Linear Hazard Rate Under Staggered Entry and Type I Censoring." Joint Statistical Meeting for the American Statistical Association. Washington, DC.
- Williams, M. and Kim, D.-Y. 2008. "Statistical Analysis of Climate Changes in East Africa." Sigma Xi Annual Meeting and Student Research Conference. Washington, DC. (poster)

2007

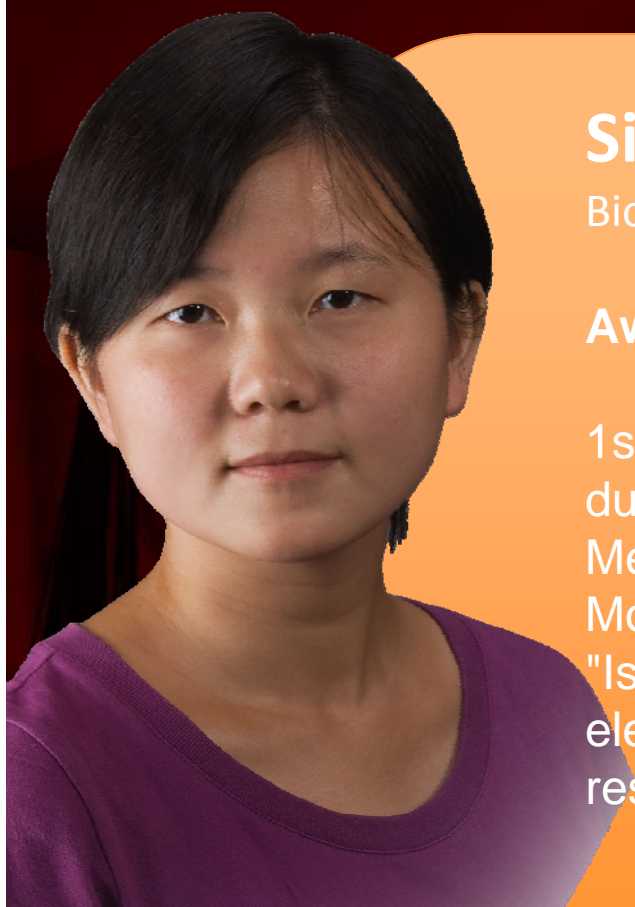
2008

2009

2010



## Doctoral Scholars



**Sihui Zhang**

Biological Sciences

**Awards:**

1st place in poster award competition during 17th International C. elegans Meeting 2009, in the category of Morphogenesis for poster entitled "Isolation and Culture of Motile C. elegans Sex Myoblast Cells for High-resolution Microscopy"

**2007**

**2008**

**2009**

**2010**



# Doctoral Scholars



**Adam Bowman**

Mathematics

2007

**2008**

2009

2010





## Mehdi Ghommem

Engineering Science and Mechanics

### Presentations:

- “Modeling Gust in Model Reduction Framework,” 62nd Annual Meeting of the APS Division of Fluid Dynamics, Minneapolis, Minnesota, 22-24 November
- “Modeling and Performance Study of a Beam Microgyroscope,” The 2009 Joint ASCE-ASME-SES Conference on Mechanics and Materials, Blacksburg, VA, 24-27 June 2009.

2007

**2008**

2009

2010



## Matthew Steele-Macinnis

Geosciences

### Presentations:

- Presentation during European Current Research on Fluid Inclusions 2009, September 20-October 1, 2009 in Granada, Spain
- Presentation during American Geophysical Union 2009 Joint Assembly, May 22-28, 2009, Toronto, CANADA

2007

**2008**

2009

2010



## Syed Mazahir

Chemical Engineering

### Publications:

- “Effect of Sparse Long-Chain Branching on the Step-Strain Behavior of a Series of Well-Defined Polyethylenes.” Polymer Engineering Science
- “Evaluation of the use of a Semi-Hyperbolic Die for Measuring Elongational Viscosity of Polymer Melts Donald G. Baird,”

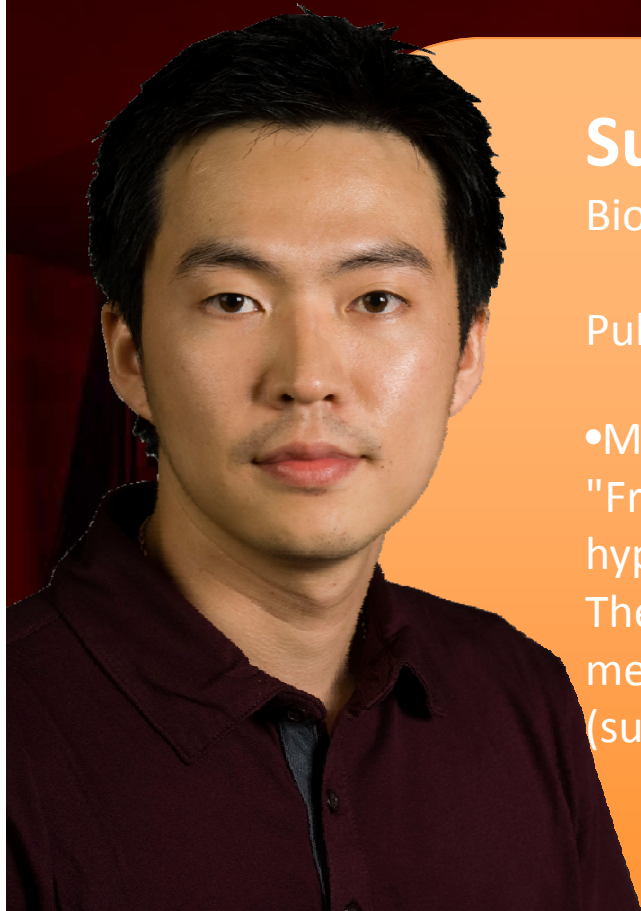
2007

**2008**

2009

2010





## Suwan Myung

Biological Systems Engineering

### Publications:

- Myung S, Wang Y, and Zhang YHP. 2010, "Fructose-1,6-bisphosphatase from a hyper-thermophilic bacterium *Thermotoga maritima*: Characterization, metabolite stability, and its implications" (submitted/ revised)

2007

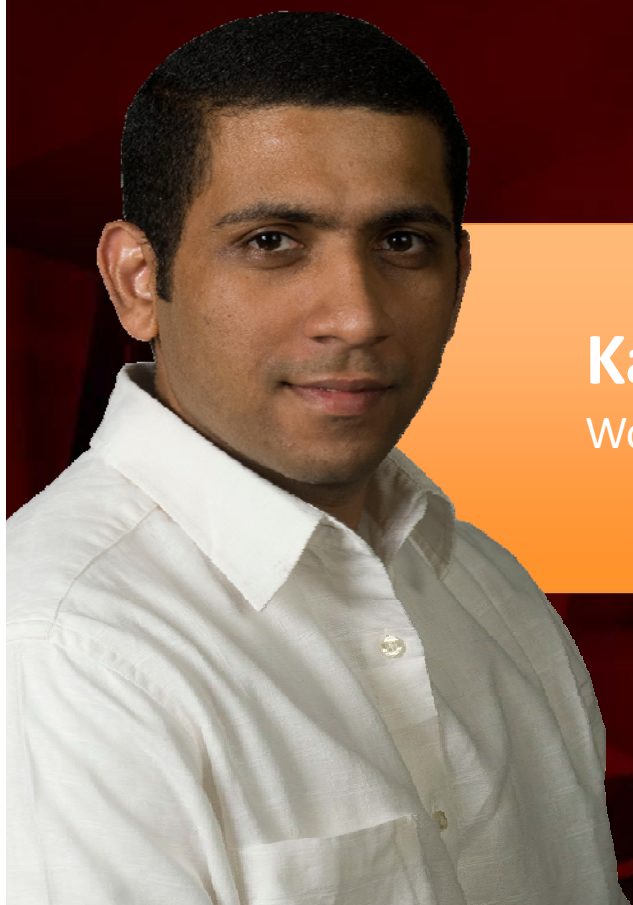
2008

2009

2010



## Doctoral Scholars



**Karthik Pillai**

Wood Science and Forest Products

2007

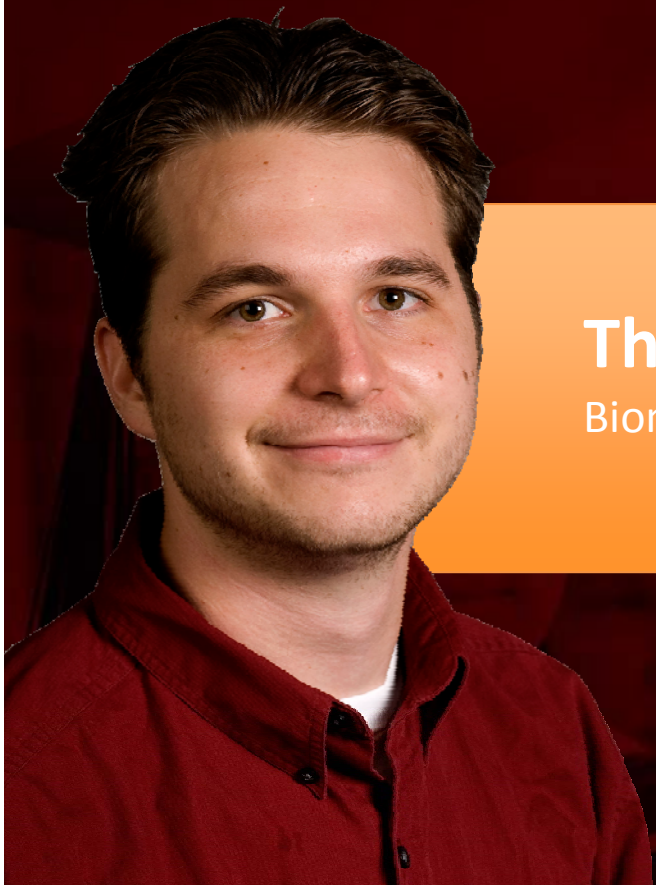
**2008**

2009

2010



## Doctoral Scholars



**Thomas Rogers-Cotrone**

Biomedicine and Veterinary Science

2007

**2008**

2009

2010





## Noppadon Sathitsuksanoh

Biological Systems Engineering

### Conferences:

- AIChE 2009 Annual Meeting. "Bamboo Saccharification by Cellulose Solvent- and Organic Solvent-Based Lignocellulose Fractionation Followed by Ultra Low Enzyme Concentration".
- AIChE 2009 Annual Meeting. "Increasing Cellulose Accessibility Is More Important Than Lignin Removal: A Comparison of Cellulose Solvent-Based Lignocellulose Fractionation and Soaking in Aqueous Ammonia"

2007

**2008**

2009

2010



## Xiaoyue (Selina) Zhang

Industrial Systems Engineering

### Conferences:

- Presentation during the HFES 53rd Annual Meeting, October 18-23, 2009, San Antonio, TX
- Presentation during the 17th Congress of the International Ergonomics Society, August 8-15, 2009, Beijing, China
- Presentation during the 21st Annual Conference of the International Society for Occupational Ergonomics and Safety, June 2009, Dallas, TX

2007

2008

2009

2010



## Doctoral Scholars



**Sarah Foltz**

Biological Sciences

2007

2008

**2009**

2010





## Doctoral Scholars



**Benjamin Freedman**

Biological Systems Engineering

2007

2008

**2009**

2010



## Doctoral Scholars



**Gregory James**

Chemical Engineering

2007

2008

**2009**

2010



## Doctoral Scholars



Jeong-ah Lee  
Physics

2007

2008

**2009**

2010





## Doctoral Scholars



**Taylor Mach**

Chemistry

2007

2008

**2009**

2010



# Doctoral Scholars



**Bill Vogt**

SBES

2007

2008

**2009**

2010



## Doctoral Scholars



**Zhe Bao**

Biological Sciences

2007

2008

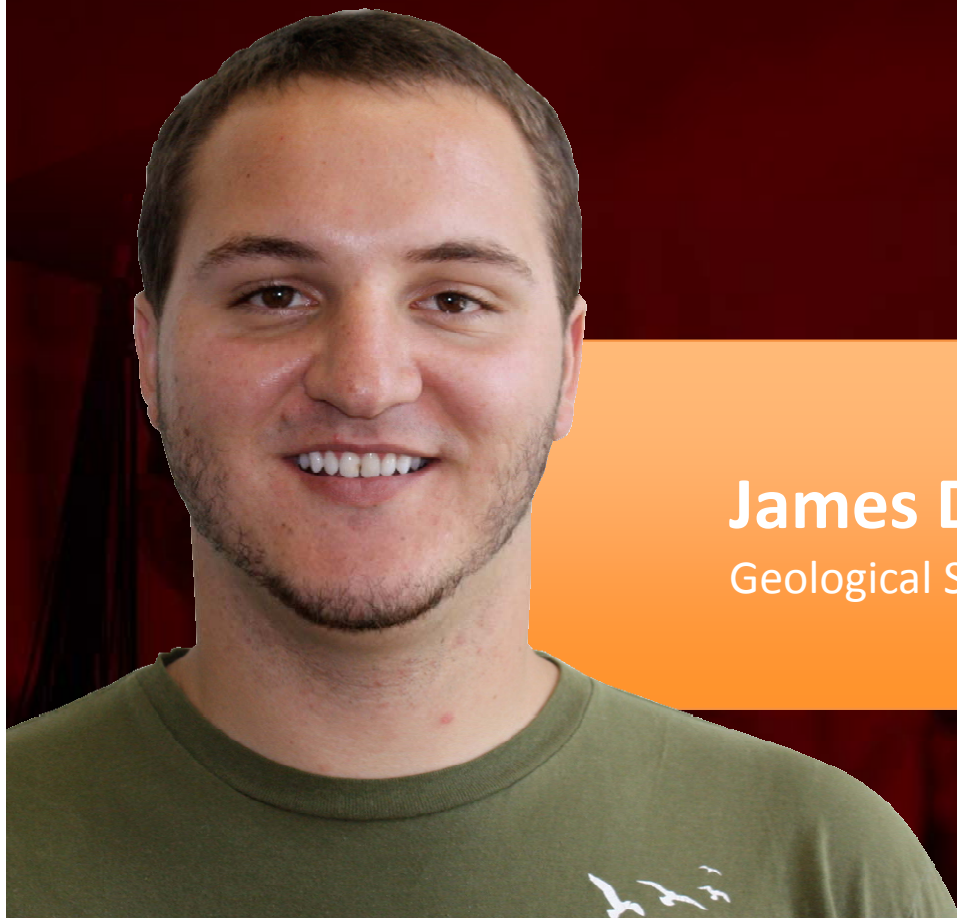
2009

**2010**





## Doctoral Scholars



**James Dale**

Geological Sciences

2007

2008

2009

**2010**



## Doctoral Scholars



**Jung Ki Hong**

Wood Science and Forest Products

2007

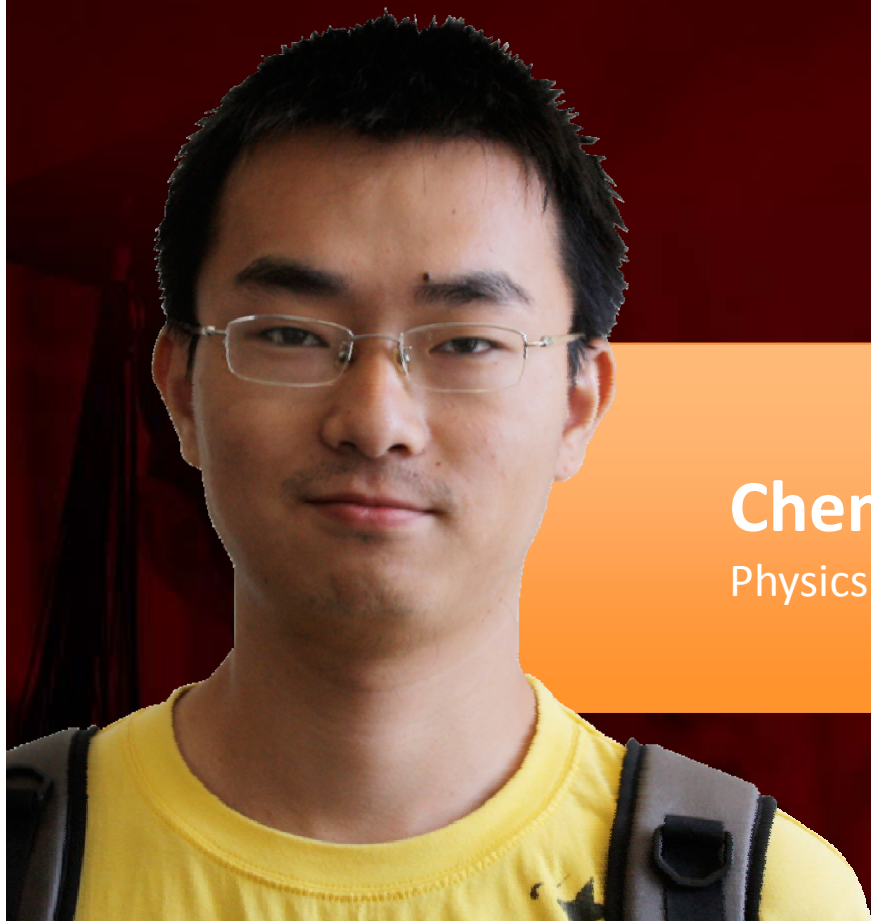
2008

2009

**2010**



## Doctoral Scholars



**Chennan Hu**

Physics

2007

2008

2009

**2010**





## Doctoral Scholars



**Nathan Jones**

Biological Systems Engineering

2007

2008

2009

**2010**



## Doctoral Scholars



**Konstantinos Krommydas**  
Computer Science

2007

2008

2009

**2010**



## Doctoral Scholars



**Daniel Vanden Berge**  
Civil Engineering

2007

2008

2009

**2010**





## Doctoral Scholars



**Sarah Phoebe Williams**

Plant Physiology

2007

2008

2009

**2010**



## Doctoral Scholars



**Daniel Youngstrom**

Biomedical and Veterinary Sciences

2007

2008

2009

**2010**



**Doctoral Scholars**

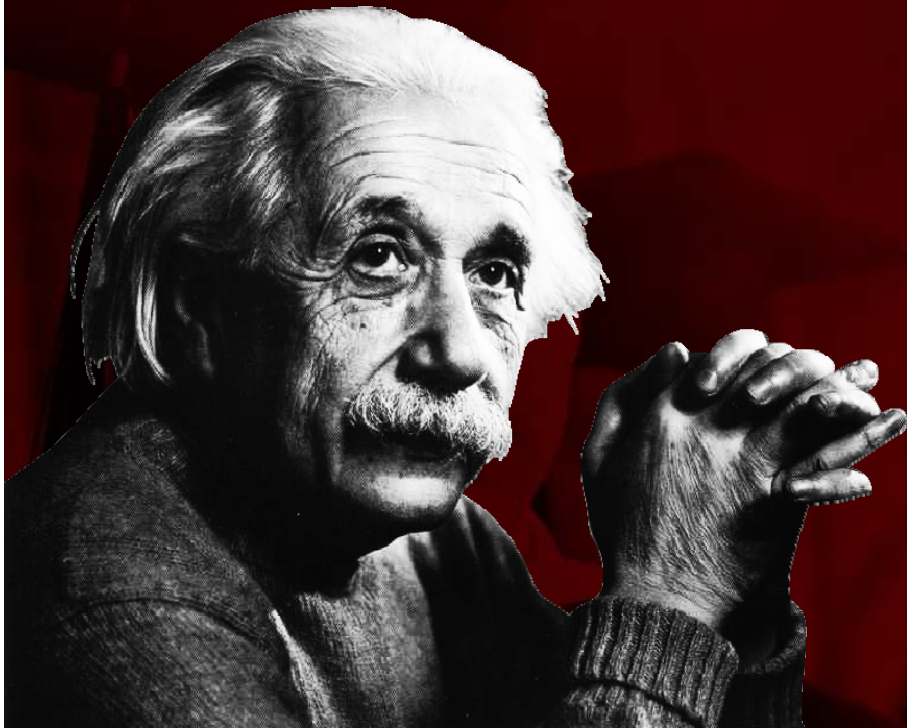
*Concluding* remarks





## Doctoral Scholars

ICTAS is about satisfying our thirst for *curiosity*.



“The important thing is not to stop questioning. Curiosity has its own reason for existing.”

“The most incomprehensible thing about the world is that it is comprehensible.”

## Dreams can *transform*.

- ICTAS is about creating and fulfilling dreams
  - a creative home for our faculty, staff, and students; a place where individuals can dream big and actually transform dreams to realize goals
- “Proceed in the direction of your dreams and you come across unprecedented happiness.”

--Emerson

# Doctoral Scholars

“We can't solve problems by using the same kind of thinking we used when we created them.”

-- Einstein

- Be creative
- Don't be discouraged by the enormity of the task at hand
- Rome was not built in a day
- Build a chain- one link at a time or a bridge- one brick one at a time