

**School Influence and Classroom Control: A Comparison of Career and Technical Education, Science, and Mathematics Teachers**

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**Abstract**

*Teacher retention in the STEM fields is of national interest. Several factors, such as job satisfaction, classroom control, and school influence have been linked to teachers leaving the profession. By statistically analyzing various questions from the Schools and Staffing Survey Teacher Questionnaire, this study evaluated the current state of how early career mathematics, science, and career and technical education (CTE) teachers perceive their classroom control and influence over school policy. The results show that CTE teachers perceive they have significantly more influence over school policy than mathematics teachers. CTE teachers also reported having significantly more classroom control than both mathematics and science teachers. By understanding the current state of how CTE perceive school influence and classroom control compared to their mathematics and science teacher counterparts, further research can be conducted to address job satisfaction and teacher retention in the CTE fields.*

**Keywords:** Career and Technical Education; Teacher Retention; Classroom Control; School Influence; Schools and Staffing Survey Teacher Questionnaire (SASS TQ)

**Introduction**

We have a teacher shortage across most disciplines in the United States; this is not a new phenomenon. As we look to each corner of the country, shortages exist in every state and in every content area (Cross, 2017). Indeed as the baby boomer generation continues to retire en masse, they contribute to the need. However, it appears the supply of newly qualified classroom educators leave the profession early in their careers, compounding the issue (Goldring, Taie, & Riddles, 2014; Ingersoll, 2002, 2003). Other qualified candidates rarely make it to the classroom beyond the experiences in their teacher preparation program as many choose business and industry positions following

graduation, especially within CTE specialties (Ruhland, 2001).

Nationwide, approximately 40% of teachers across disciplines leave the profession after only four years of teaching (Ingersoll, 2002, 2003). Goldring, Taie and Riddles (2014) reported the generalized findings of the Teacher Follow-up Survey (TFS) administered by the U.S. Department of Education on a roughly four-year cycle since 1988. Across the seven iterations of the TFS, an average of 6.9% of teachers leave the profession annually. Within the Goldring et al. (2014) report, this accounts for approximately 260,000 teaching positions each year. When looking at those who reported leaving teaching, those who earned less than \$30,000 annually were the highest

proportion (14.8%) of leavers. This group could of course include part time teachers, which also accounted for over 18% of leavers in the 2012-2013 iteration of the TFS. Of those who left teaching, 28,200 (11%) reported three or fewer years teaching experience, 35% of the total leavers had nine or fewer years of experience. Nearly 17% (43,300) of all leavers specialized in math and science content.

The findings from the TFS highlight many important considerations and raise many questions for the retention of teachers in all content areas; namely, what factors influence teachers to stay in the profession? Early career teachers are more satisfied in their positions if they perceive the opportunity to influence policy at school and work collaboratively in those efforts (Blase & Kirby, 2009; Boyd et al., 2011; Scribner, Truell, Hager, & Sricha, 2001; Stockard & Lehman, 2004; Strong & Yoshida, 2014). Further, job satisfaction determines early career teachers' decisions to stay in education following their first year (Knobloch & Whittington, 2002; Liu, 2007; Liu & Meyer, 2005; Liu & Ramsey, 2008; Stockard & Lehman, 2004). Liu (2007) supported this assertion by analyzing the attrition of first year teachers and reported the probability of leaving following the first year decreased by 15% when early career teachers perceived tangible influence over school policy decision-making. Ruhland (2001) reported that teachers' perceived influence over environmental factors in the school, such as classroom management, institutional climate, and lack of administrative support contributed to early career teachers leaving CTE positions. Effective teaching involves more than lesson planning and classroom performance. Included in this is the sense of autonomy and influence teachers feel within their school environment. This control, in turn, allows teachers the freedom to pursue and incorporate the myriad of effective

strategies to engage students. For science teachers, across the literature, this development occurs as a result of quality teacher preparation program experiences, continued professional development, and deliberate mentoring (Davis, Petish, & Smithey, 2006). The latter of which are fostered and encouraged within the local school where teachers practice their art.

Supporting the need for teachers to feel their opinions are valued and they can enact influence within their schools, the TFS describes many reasons teachers leave. Teachers who left the profession reported gaining more influence and control in their new work environments (Goldring et al., 2014). More than 50% of leavers reported greater autonomy, more influence over workplace policies, better work/life balance, and preferable procedures for evaluation at new positions outside of teaching (Goldring et al., 2014).

The demands on the advancement of Science, Technology, Engineering, and Mathematics (STEM) across all levels of education are supported by myriad educational initiatives (Cross, 2017). Further, the education and preparation of students through CTE programming is at the forefront of political and practical discussion as well. Preparation in STEM prepares students for the global marketplace (Cross, 2017) and CTE, beyond just careers, prepares students with diverse skills and intangible strategies for success in postsecondary education (Carnevale, Strohl, & Smith, 2009). In order for any of these educational and societal efforts to come to fruition, we need qualified teachers who ultimately choose to stay in the profession. This research explores the impact teacher influence over school policy and classroom control have in regard to job satisfaction for early career teachers in math, science, and CTE specialties.

### **Research questions**

This study was guided by two research questions specific to beginning CTE teachers' perceptions of school influence and classroom control when compared to those of beginning science and mathematics teachers. The two questions posed by the researchers were:

1. To what extent are there differences on perceptions of influence over school policy for beginning CTE, science, and mathematics teachers?
2. To what extent are there differences on perceptions of classroom control for beginning CTE, science, and mathematics teachers?

Hypotheses were formulated, where appropriate, and tested to provide specific analyses of Research Question 1 and Research Question 2: a) There is no difference in subject area value for school influence between science teachers and CTE teachers; b) There is no difference in subject area value for school influence between science teachers and mathematics teachers; c) There is no difference in subject area value for school influence between CTE teachers and mathematics teachers; d) There is no difference in subject area value for classroom

control between science teachers and CTE teachers; e) There is no difference in subject area value for classroom control between science teachers and mathematics teachers; f) There is no difference in subject area value for classroom control between CTE teachers and mathematics teachers.

## **Method**

### **Participants**

Participants were all of the teachers in the survey pool who had less than three years teaching experience and who provided subject-matter codes relating to CTE, science, and mathematics for the Schools and Staffing Survey Teacher Questionnaire (SASS TQ) question, "This school year, what is your MAIN teaching assignment field at THIS school?" were identified and placed in their respective disciplines. Data from the SASS TQ for these groups were extracted and analyzed using descriptive statistics. Teacher demographic data were weighted using the teacher final sampling weight variable. This resulted in 19,190 teachers within the weighted results for CTE, 27,480 for science teachers, and 41,380 for mathematics teachers (see Table 1).

Table 1.

#### *Descriptive Information for Teachers in Each Subject Area.*

Variable	Science	Mathematics	CTE
Weighted Sample	27,480	41,380	19,190
Mean Age (years)	30.23 SD = 8.83	29.25 SD = 7.85	34.27 SD = 10.79
Mean Teaching Experience (years)	1.99 SD = 0.82	1.97 SD = 0.82	2.06 SD = 0.82
Male	31.9%	36.1%	48.3%
Female	68.1%	63.9%	51.7%

Note: Weighted sample values are rounded to the nearest 10 per IES protocol; SD = standard deviation

### **Instrumentation**

The Schools and Staffing Survey (SASS) consists of five questionnaires: a School District Questionnaire, Principal Questionnaire, School Questionnaire, Teacher Questionnaire, and a School Library Media Center Questionnaire. The SASS is conducted by the National Center for Education Statistics (NCES) on behalf of the U.S. Department of Education in order to collect extensive data on American public and private elementary and secondary schools. The SASS provides data on the characteristics and qualifications of teachers and principals, teacher hiring practices, professional development, class size, and other conditions in schools across the nation for a comprehensive picture of elementary and secondary education in the United States. The SASS was designed to produce national, regional, and state estimates for public elementary and secondary schools and related components and is an excellent resource for analysis and reporting on elementary and secondary educational issues (Tourkin et al., 2010).

### **Sampling Weights**

The SASS survey design required sampling weights allowing researchers to generalize data to the sampled population (Thomas, Heck, & Bauer, 2005). The sampling weights for elementary, secondary schools, and teachers used in the SASS were provided “to take into account the school's selection probability, to reduce biases that may result from unit non-response, and to make use of available information from external sources to improve the precision of sample estimates” (NCES, 2015) and to help estimate national public school teacher populations and maintain the original sample sizes.

Due to the complexity of the SASS survey design, it employs stratification of data (sampling each subpopulation independently), clustering (teacher selection within schools), and oversampling (over

selection of educators containing certain characteristics). Direct estimates of sampling errors, in this type survey, will characteristically underestimate the sampling variability in the summary statistics and distort test of statistical significance (Finster, 2013; Hahs-Vaughn, 2005; Thomas & Heck, 2001). NCES developed weights to balance this bias and replicate weights for the SASS design to be incorporated in a study to construct unbiased population assessments. Fundamentally, these weights help to summarize and correct for the probability of selection and are inversely proportional to the probability of selection (Finster, 2013; Tourkin et al., 2010).

This study analyzed data from the SASS TQ restricted-use dataset. The purpose of the SASS TQ was to obtain information about teachers, such as education and training, teaching assignment, certification, workload, and perceptions and attitudes about teaching. The methodology included appropriate protocol as required by the NCES and Institute of Education Sciences (IES). Initial restricted-use license access was applied for and authorized by the NCES to Virginia Polytechnic and State University. The access provided a member of the research team with designated single-site user admittance. NCES specific reporting protocols required the results intended for submission be sent to the NCES and IES for approval and authorization for release. The NCES and IES require that weighted all  $n$ 's be rounded to the nearest 10 to assure participant anonymity and that all degrees of freedom in statistical tests be rounded to the nearest 10. Therefore, data in tables and the associated narrative may not add to the total  $N$  reported because of rounding requirements.

### **Variables Analyzed**

**Gender, Teaching Experience and Age.** The gender of science, mathematics, and CTE teachers was determined by SASS

TQ question 78, “Are you male or female?” Teaching experience is calculated as the sum of all years taught full or part-time in public schools. The teachers’ ages’ were determined by their date of birth.

**Influence Over School Policy and Classroom Control.** For the purposes of this investigation, responses to SASS TQ item 61, “How much actual influence do you think teachers have over school policy AT THIS

SCHOOL in each of the following areas?” was used as an indicator of school influence. Item 62, “How much actual control do you have IN YOUR CLASSROOM at this school over the following areas of your planning and teaching?” was used as an indicator for classroom control. Scores for each area were tabulated and analyzed. All items were rated on a four-point Likert scale (see Table 2).

Table 2.

*Questions for Each Domain on the SASS TQ*

School Influence	Classroom Control
Setting performance standards for students at this school.	Selecting textbooks and other instructional materials.
Establishing curriculum.	Selecting content, topics, and skills to be taught.
Determining the content of in-service professional development programs.	Selecting teaching techniques.
Evaluating teachers.	Evaluating and grading students.
Hiring new full-time teachers.	Disciplining students.
Setting discipline policy.	Determining the amount of homework to be assigned.
Deciding how the school budget will be spent.	
Influence Likert Scale: No influence = 1; Minor influence = 2; Major influence = 3; A great deal of Influence = 4	
Classroom Control Likert Scale: No control = 1; Minor control = 2; Major control = 3; A great deal of control = 4	

The Likert scales for each domain are summed for each teacher when calculating the mean. For example, since school influence has seven items, a teacher’s score could range from 7 to 28. Since classroom control has six items, the score per teacher could range from 6 to 24.

The perceived extent of influence over school policy and classroom control were analyzed using SPSS 23.0 and AM Statistical Software. T-tests were used to identify statistically significant differences. Probability levels of .05 or less were deemed to be statistically significant. Data were

weighted using the Teacher Final Sampling Weight (TFNLWGT) variable and the SASS TQ supplied 88 replicate weight variables. A balanced repeated replication procedure was utilized as required by the IES to adjust standard errors (Tourkin et al., 2010).

## Results

Descriptive and inferential statistical procedures were conducted to investigate teacher perceptions of school influence and classroom control (see Table 3).

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Table 3.

*Subject Area Values for School Influence and Classroom Control for Science, Mathematics and CTE Teachers*

Domain	Mean	SE (Mean)	SD	Minimum	Maximum
School Influence					
Science Education	15.51	0.45	4.61	7	28
Mathematics	15.36	0.32	4.69	7	28
CTE	16.63	0.54	4.47	7	28
Classroom Control					
Science Education	19.16	0.34	3.08	9	24
Mathematics	19.08	0.24	3.11	8	24
CTE	20.99	0.24	2.95	7	24

Note: SE = standard error; SD = standard deviation

The descriptive statistics show that CTE has a higher mean value for school influence than both science and mathematics, which have similar values. CTE also has a higher mean value for classroom control than does both science and mathematics. Science and Mathematics also have similar values for classroom control. All three domains have similar minimum and maximum values.

### T-Tests

Research question 1, “To what extent are there differences on perceptions of influence over school policy for beginning

CTE, science, and mathematics teachers?,” was analyzed using t- tests and the results are reported in Table 4 by paired subject areas. The results of the t-tests showed no statistically significant differences between CTE and science teachers or between science teachers and mathematics teachers on perceptions of preparedness. There was a statistically significant difference found between CTE teachers and mathematics teachers (effect size; Cohen's  $d = 0.28$ ). CTE teachers rated themselves as having more school influence than mathematics teachers.

Table 4.

*Results from T-Tests for Perceived School Influence*

Subject Area	Mean	Subject Area	Mean	Difference	df	t	p
Science Ed.	15.51	CTE	16.63	1.12	90	1.597	.114
Science Ed.	15.51	Math Ed.	15.36	0.15	90	0.283	.778
CTE	16.63	Math Ed.	15.36	1.27	90	2.084	.040

Note: Ed. = Education; df = degrees of freedom; t = t-test value; p = probability level

Research question 2, “To what extent are there differences on perceptions of classroom control for beginning CTE, science, and mathematics teachers?,” was analyzed using t- tests and the results are

reported in Table 5 by paired subject areas. The results of the t-tests showed no statistically significant differences between science teachers and mathematics teachers on perceptions of classroom control. There was

a statistically significant difference found between CTE teachers and mathematics teachers on perceptions of classroom control (effect size; Cohen's  $d = 0.63$ ). CTE teachers rated themselves as having more classroom control than mathematics teachers. There was

also a statistically significant difference found between CTE teachers and science teachers on perceptions of classroom control (effect size; Cohen's  $d = 0.61$ ). CTE teachers rated themselves as having more classroom control than science teachers.

Table 5.

## *Results from T-Tests for Perceived Classroom Control*

Subject Area	Mean	Subject Area	Mean	Difference	df	t	p
Science Ed.	19.16	CTE	20.99	1.84	90	4.231	<.001
Science Ed.	19.16	Math Ed.	19.08	0.07	90	0.175	.862
CTE	20.99	Math Ed.	19.08	1.91	90	5.667	<.001

Note: Ed. = Education; df = degrees of freedom; t = t-test value; p = probability level

## Conclusions and Discussion

The results from this study found that beginning CTE teachers, those with three or fewer years of experience reported a significantly higher level of school influence than did beginning mathematics teachers. There was no significant difference between beginning CTE teachers and beginning science teachers nor between beginning science teachers and beginning mathematics teachers. Therefore, these results demonstrate there are mediating factors providing beginning CTE teachers with a higher perceived level of school influence than beginning mathematics teachers. Results also show a statistically significant difference between the way CTE teachers perceive their level of classroom control compared to their peers who teach mathematics or science. Beginning CTE teachers reported greater perceived classroom control. Similar to school influence, our data analysis show no statistically significant difference between mathematics and science teachers' perception of classroom control.

The results of our analysis could have particular impact on beginning teacher retention. As previously stated, research demonstrates that job satisfaction has an

effect on teacher retention (Knobloch & Whittington, 2002; Liu, 2007; Liu & Meyer, 2005; Liu & Ramsey, 2008; Stockard & Lehman, 2004) and teacher job satisfaction is impacted by perceived school influence (Blase & Kirby, 2009; Boyd et al., 2011; Scribner, Truell, Hager, & Sricha, 2001; Strong & Yoshida, 2014). Therefore, the results of this study demonstrate that beginning CTE teachers may have an improved chance of remaining in the profession longer over their mathematics counterparts. Overall, this is meaningful in regard to perceptions of beginning teachers. However, identifying the specific factors contributing to the significant difference in school influence are beyond the scope of this study.

In many schools, CTE courses are an elective and therefore student success in these courses do not have the same level of emphasis as do the core subjects, such as science and mathematics. In addition, according to the results in Table 1, there are more science and mathematics teachers than CTE teachers within the school. Given these two factors, it is possible that CTE teachers are not required to engage in activities that core subjects teachers are more likely to be

required to do, such as common planning time and documenting high-stakes standardized testing. Therefore, CTE teachers may feel they have greater flexibility to create an individualized teaching and learning experience. Further, for the most part students choose to enroll in CTE courses offered at most schools. Student's willingness to engage in the learning activities of CTE courses may contribute to teacher's positive perceptions of classroom control. Another possible factor in the reported difference between the way beginning CTE teachers perceive their school influence and classroom control compared to their peers is that standards associated with math and science teachers are often seen as being rigid. This perception is a common one amongst teachers irrespective of content specialty. Conversely, those subjects without the same standards are perceived as lending themselves to greater teacher autonomy.

Again, identifying the exact reasons for the differences in perceptions between CTE teachers and their peers who teach science and mathematics are beyond the scope of this study. While reasons suggested here are plausible, further research is warranted to discern differences within demographic subsets of these groups in addition to the specific criteria influencing the reported level of school influence. Within demographic subsets, potential areas of future research include comparing teachers of different ages, grade levels, or specific CTE content areas. Further research is needed on factors of impact such as pedagogical training, student teaching experiences, or method of certification.

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