

**JOE P. MITCHELL, III**

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**EDUCATION:**

**Doctor of Philosophy, Public Administration and Public Affairs  
Spring 2000**

Center for Public Administration and Policy  
Virginia Polytechnic Institute and State University

Dissertation Title:

“The Central Bankers: Administrative Legitimacy and the Federal Reserve System”

Dissertation Chair:

Dr. John Rohr

Concentration:

Public Budgeting and Finance

**Masters of Public Administration**

August 1995

Department of Political Science

University of North Carolina at Charlotte

**Bachelor of Arts in History**

Department of History

University of North Carolina at Wilmington

**CONSULTING, RESEARCH, AND TEACHING INTERESTS:**

Public Management

Public Budgeting and Finance

Research Methodology/Research Design

Administrative Ethics

Administrative Law

Public Administration Theory

## **TEACHING EXPERIENCE:**

### **Adjunct Professor**

Center for Public Administration and Policy  
Virginia Polytechnic Institute and State University  
Spring 2000, Summer 2000

- § Taught PAPA 6514, “Public Administration and Policy Inquiry,” the graduate-level course in research methods. This course provides students with a general background in both the design and the execution of inquiry in public administration and policy. The emphasis is on research design, research ethics, data collection, and statistical analysis.

### **Co-Instructor**

Center for Public Administration and Policy  
Virginia Polytechnic Institute and State University  
Spring 1997

- § Co-taught PAPA 6224, “The Design, Implementation, and Evaluation of Public Policy and Programs,” which provides students with a basic understanding of the process through which policy is formulated, analyzed, implemented, and evaluated. Responsible for the statistical analysis part of the course, teaching students how to use the Statistical Package for the Social Sciences (SPSS) for descriptive statistics, regression, multiple regression, and nonlinear multiple regression as well as how to interpret their results.

### **Guest Lecturer**

Center for Public Administration and Policy  
Virginia Polytechnic Institute and State University  
Spring 1998

- § Presented a lecture to PAPA 6314, “Public Budgeting Processes and Their Policy Implications,” on the Social Security System. Discussed the passage of the Social Security Act of 1935, the historical development of the program, and the problems and issues it now faces.

### **Guest Lecturer**

Center for Public Administration and Policy  
Virginia Polytechnic Institute and State University  
Spring 1998

- § Presented a lecture to PAPA 6000, “Public Budgeting Processes and Their Policy Implications,” on the Great Depression. Discussed the Monetarist and Keynesian explanations of the Great Depression and the effect the Great Depression had on American public administration.

**Guest Lecturer**

Department of Political Science  
Virginia Polytechnic Institute and State University  
Spring 1998

- § Presented a lecture to PSCI 3724, "Poverty and Welfare Policy in the United States," on John Rawl's theory of justice. Examined Rawl's theory of justice and the social welfare structure individuals would choose behind a "veil of ignorance."

**RESEARCH EXPERIENCE:****Graduate Research Assistant**

Center for Transportation Research  
Virginia Polytechnic Institute and State University  
Spring 1998 to present

- § Worked with Dr. Richard Worrall (Principal Investigator) and the Consortium for ITS Training and Education (CITE) to develop an educational clearinghouse for the transportation field. This clearinghouse, which is accessible through the World Wide Web, includes courses from several fields: public administration and policy, industrial and systems engineering, and civil engineering. Transportation professionals and other interested individuals can use this database to find out what full-semester and executive development courses are offered by universities, professional associations, and nonprofit foundations.

**Graduate Research Assistant**

Center for Transportation Research  
Virginia Polytechnic Institute and State University  
Fall 1997 – Fall 1998

- § Conducted research with Dr. Gary Wamsley (Principal Investigator) on the transportation problems facing citizens moving from welfare to work. Conducted field research in Roanoke, VA and Tallahassee, FL. Presented a report to the center that explained why lack of transportation had not emerged as a major problem in the short-term, but why it would likely become one in the long-term.

### **Independent Study Report**

Center for Public Administration and Policy  
Virginia Polytechnic Institute and State University  
Summer 1996

- § Studied the feasibility of the federal government developing a capital budget. The final paper, "The Federal Government's Capital Investment Budget," argued that the federal government should separate its budget into two parts, an operating budget and a capital budget. The report argued that deficit financing of the capital budget, at least under certain economic conditions, was acceptable.

### **Research Assistant to the County Manager**

County Manager's Office  
May 1994- August 1994  
Gastonia, NC

- § Served in a consulting capacity to the County Manager of Gaston County. Worked in conjunction with two other Assistants to the Manager. Responsible for conducting analyses on a number of county issues as well as making appropriate recommendations based on research findings. Conducted an economic and public health analysis of county water and sewer infrastructure development. Updated the County Employee Travel Policy. Conducted a feasibility study regarding potential privatization of public daycare facilities. Developed an Employee Suggestion and Award Program. Designed a due process employee discipline system that would comply with North Carolina public employment law.

### **Analyst Intern**

City Manager's Office  
Customer Service Center  
Fall 1993 - Spring 1994  
Charlotte, NC

- § Performed statistical analysis, dealt with the citizens of Charlotte, handled citizen complaints, processed requests for service through city departments and developed a computer program that allowed the City to track phone calls from citizens.

## **ADMINISTRATIVE EXPERIENCE:**

### **President of the Student Government Association**

University of North Carolina at Wilmington, 1992-1993

- § Chief Executive Officer of the Student Government Association. Administered an Executive Budget of \$35,000, supervised a ten member paid executive staff as well as a five member paid office staff. Possessed veto power over all legislation passed by the student legislature. Oversaw the appropriate allocation of over a quarter of a million dollars in student fees and supervised the execution of all student government programming. Served as a voting member of the University's Board of Trustees. Oversaw the academic, financial, and student body areas of the University through role as a voting member of three Trustee committees: Academic Affairs, Business Affairs, and Student Affairs.

### **Student Services Coordinator**

Student Government Association, 1991-1992

University of North Carolina at Wilmington

- § Paid position on the executive board of the Student Government Association. Established a free student legal services program, a comprehensive campus recycling program, and Be A Faculty Member for a Day. Developed a student consignment bookstore plan. Responsible for student discount cards. Formed and chaired the Student Grievance Board, which dealt with issues facing students campus-wide.

### **Controller**

Sigma Phi Epsilon national fraternity, 1991-1992

North Carolina Rho Chapter

- § Prepared the brotherhood budget, assessed and collected brotherhood dues, prepared and sent a monthly accounting report to the national headquarters of the fraternity. Supervised the use of over \$20,000 and approved all financial transactions.

## **OTHER WORK EXPERIENCE:**

### **Paying and Receiving Teller**

Nations Bank  
Summer 1991, Summer 1993, and Summer 1995  
Greensboro, NC

Nations Bank  
Fall 1995 – Fall 1996  
Blacksburg, VA

§ Received deposits and payments, provided information on accounts and cashed checks. Handled the bank's coin vault. Received and paid over \$75,000 each day.

## **AWARDS & HONORS:**

### **Elected to Phi Kappa Phi, the National Academic Honor Society**

Spring 1997  
Virginia Polytechnic Institute and State University

### **Elected to Pi Alpha Alpha, the National Honor Society for Public Affairs and Public Administration**

Spring 1997  
Virginia Polytechnic Institute and State University

### **Elected to Who's Who Among American College and University Students**

Spring 1993  
University of North Carolina at Wilmington

### **Elected President of the Student Body**

Spring 1992  
University of North Carolina at Wilmington

### **Elected Student Services Coordinator**

Spring 1991  
University of North Carolina at Wilmington

### **Selected as a School Ambassador**

Spring 1990  
University of North Carolina at Wilmington

## **COMMUNITY ACTIVITIES & PERSONAL INFORMATION:**

### **Member of Christ Episcopal Church**

Spring 1998 – present  
Blacksburg, VA

**Member of American Society for Public Administration**

Fall 1997

Virginia Polytechnic Institute and State University

**Founding Father of NC Rho Chapter of Sigma Phi Epsilon**

Spring 1991

University of North Carolina at Wilmington

## **REFERENCES:**

**Dr. Larkin Dudley**

Associate Professor

Center for Public Administration and Policy

Virginia Polytechnic Institute and State University

**Dr. John Rohr**

Professor

Center for Public Administration and Policy

Virginia Polytechnic Institute and State University

**Dr. Gary Wamsley**

Professor and Founding Director

Center for Public Administration and Policy

Virginia Polytechnic Institute and State University