

Inclusive Management in Action:
An International Study of Public Engagement

Beth S. Offenbacher

Dissertation submitted to the faculty of the Virginia Polytechnic Institute and State
University in partial fulfillment of the requirements for the degree of

Doctor of Philosophy
In
Public Administration and Policy

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June 29, 2010
Alexandria, Virginia

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Inclusive Management in Action:
An International Study of Public Engagement

Beth Offenbacher

From: Marie-Hélène Adrien [mhadrien@universalia.com]
Sent: Wednesday, June 23, 2010 7:43 PM
To: beth@waterfordinc.com
Cc: Charles Lusthaus
Subject: RE: Request to cite figure from Universalia report in dissertation

Dear Beth,

It is with pleasure that I encourage you to use and cite our paper as a reference in your thesis. Good luck in your work.

Regards,

Marie-Hélène Adrien

From: Universalia
Sent: Wed 6/23/2010 11:59 AM
To: Charles Lusthaus; Marie-Hélène Adrien; Gerry Cooney
Subject: FW: Request to cite figure from Universalia report in dissertation

Franca Diaz
Travel Coordinator
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-----Original Message-----

From: beth@waterfordinc.com [mailto:beth@waterfordinc.com]
Sent: June 23, 2010 11:26 AM
To: Universalia
Cc: Anne M. Khademian; beth@waterfordinc.com
Subject: Request to cite figure from Universalia report in dissertation

Dear Universalia,

I am a PhD candidate at Virginia Polytechnic Institute and State University at the Center for Public Administration and Policy, and I am interested in using the figure on page 2 of Universalia Occasional Paper

No. 23 (New Horizons in Organizational, Self-Assessment by Marie-Hélène Adrien & Charles Lusthaus, May 1997) in my dissertation.

My dissertation proposes an engagement framework of public participation that includes outcomes, continuous events and capacity-building, and the figure on page 2 would be valuable to cite in the section of my dissertation that discusses capacity-building.

Please let me know if there is any additional information needed or if there are any questions. Many thanks and I appreciate your consideration of this request.

Best,

Beth Offenbacher
PhD Candidate
Virginia Tech
Center for Public Administration and Policy
703 623 4811 telephone
beth@waterfordinc.com/boffen@vt.edu email

cc: Dr. Anne Khademian, Dissertation Committee Chair

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Beth Offenbacher

From: Stephen M. King [smking@seuniversity.edu]
Sent: Wednesday, September 09, 2009 8:06 AM
To: 'beth@waterfordinc.com'
Cc: 'Anne M. Khademian'
Subject: RE: cite paper?

Ms. Offenbacher,

Yes, you may cite the paper. Good luck with your dissertation research.--SMK

Dr. Stephen M. King
 Associate Professor of Public Policy
 Department of Historical, Legal, and Leadership Studies
 Southeastern University
 1000 Longfellow Blvd.
 Lakeland, FL 33801
 Phone: (863) 667-5446
 Fax: (863) 667-5200
 Email: smking@seuniversity.edu

From: Beth Offenbacher [mailto:beth@waterfordinc.com]
Sent: Tuesday, September 08, 2009 8:20 PM
To: Stephen M. King
Cc: 'Anne M. Khademian'
Subject: FW: cite paper?
Importance: High

Hi Dr. King, I had sent this email a few weeks back and also a follow up, and I have since learned that you now teaching at another school (hence the reason I didn't hear back from you). I am writing to ask permission to cite your paper (attached) in my prospectus and dissertation. Please let me know if there are any questions; I appreciate your considering this request and look forward to your reply. Best, Beth Offenbacher

From: Beth Offenbacher [mailto:beth@waterfordinc.com]
Sent: Sunday, August 09, 2009 2:00 PM
To: 'kings@campbell.edu'
Cc: 'Anne M. Khademian'
Subject: cite paper?
Importance: High

Dear Professor King,

I was delighted to come across a copy of your Midwest Political Science Association conference paper from 2006, *“Teaching Public Management in the Public Interest: Using the New Public Service Model to Teach Undergraduates in Political Science and Public Administration.”* (Copy attached)

The paper asks for individuals to contact you for permission to cite the paper, and I am writing to ask for this permission to include it in my prospectus for my Ph.D. work at the Center for Public Administration and Policy at Virginia Polytechnic Institute and State University. My prospectus and dissertation uses practice theory to analyze data collected about the public participation practices of public managers as well as elected officials, NGO leaders and public participation practitioners in 12 countries.

Would it be acceptable to quote your paper? I appreciate your considering this request and look forward to your reply.

Best, Beth Offenbacher
Doctoral Candidate, CPAP
Virginia Tech