

Curriculum Vitae
Samuel M. McCreary

Current Address

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EDUCATION

Ph.D. candidate in Public Administration and Policy, expected December 2003, Virginia Polytechnic Institute and State University, Blacksburg, VA.
Dissertation Title: The Expanded Civic Space of E-Government: Where the State and Citizen Interact Digitally

Master of Public Administration, June 1996, California State University, Hayward, CA.

Bachelor of Science in Business Administration, November 1989, University of Phoenix, Phoenix, Arizona.

HONORS and AFFILIATIONS

Phi Kappa Phi - National Academic Honor Society
Pi Alpha Alpha - National Honor Society for Public Affairs and Administration
Alpha Kappa Mu - National Academic Honor Society
American Society for Public Administration, 1996 - present
American Association for the Advancement of Science, 1998 - present
American Hospital Association Society of Ambulatory Care Professionals, 1993 - present
Association for Computing Machinery, 2000 - present
Southern Political Science Association, 1997 - present
Past President of the Southwestern Virginia Chapter of the American Society for Public Administration - 1997
Past President of the Alameda County Management Employees Association (1000+ members) 1995 – 1996
Co-Chairman Alameda County Supervisors' Grants Development and Management Committee – 1995 and 1996

LECTURES and TEACHING

Adjunct Professor, Center for Public Administration and Policy, Virginia Tech, Blacksburg, VA, Spring 2002. Graduate course on government administration.

Adjunct Professor, Center for Public Administration and Policy, Virginia Tech, Lynchburg, VA, MPA cohort, Summer 2001. Public Budgeting and Policy, graduate course.

Instructor, Political Science Department, University of North Carolina at Greensboro, Spring 2001. Public Budgeting and Finance, graduate course.

Adjunct Professor, Urban Affairs and Planning Department, Virginia Tech, Blacksburg, VA, Fall 2000 and Spring 2001. Graduate Quantitative Analysis course focusing on public policy related research.

Adjunct Professor, Center for Public Administration and Policy, Virginia Tech, Blacksburg, VA, Fall 1999 and Fall 2000. Human Resources Management graduate course focusing on public and nonprofit organizational concerns.

Guest lecturer, Political Science Department, Virginia Tech, Blacksburg, VA, 2003. Lectured on the USA PATRIOT Act and its potential impact on American regime values.

Guest lecturer, Center for Public Administration and Policy, Virginia Tech, Blacksburg, VA, Spring 2000. Graduate course lecture on budgeting in a multi-sectoral world: challenges of complexity, stewardship, ethics, and citizen participation.

Guest lecturer, Center for Public Administration and Policy, Virginia Tech, Falls Church, VA, Spring 2000. Graduate course lecture on the emergence of the new civic space on the Internet and its implications for public officials.

Concentration lecture, Center for Public Administration and Policy, Virginia Tech, Blacksburg, VA, Summer 1998. Title: The "New" Civic Space (The Presence of E-Government).

Instructor, Political Science Department, Virginia Tech, Blacksburg, VA, 1996-1997. Undergraduate research methods and administrative law courses.

Guest lecturer, Political Science Department, Virginia Tech, Blacksburg, VA, 1997, 2001. Lectured on the legal and ethical dimensions of privacy issues relative to the Internet.

Guest lecturer, Department of Public Administration, California State University, Hayward, CA, 1996. Graduate lecture on the dynamics of health care financing in the managed care environment.

TEACHING INTERESTS

E-Government and Information Technology Policy
Public and Nonprofit Budgeting and Finance
Health Care Management and Finance
Public and Nonprofit Human Resources Management

RESEARCH INTERESTS

Public management in an E-Government environment
Health Care Management and Finance
Architecture of the E-Government environment

RELATED EXPERIENCE

Research

Researcher, Center for Gerontology, Virginia Tech, Blacksburg, VA, 1999 – Spring 2000.

- Case study analyses of involuntary adult protective services
- Case study analyses of senior guardianships
- Field research on guardianship program efficacy
- Report writing

Field Researcher, Manpower Demonstration Research Corporation, New York, New York, Summer 1999.

- Field observations of welfare-to-work intake processes at multiple locations throughout Milwaukee, Wisconsin.
- Data coding and site analysis
- Report editing

Consultant, Center for Public Administration and Policy, Virginia Tech, Blacksburg, VA, 1998.

- Consultation and hospital expertise provided for a student examination of the effectiveness of organizational restructuring at the Salem, VA, Veterans Medical Center.

Alameda County Health Care Services Agency, Oakland, CA,

- Advisory Committee member for Alameda County State of Health Report, 1991-1992.
- Directed Primary medical care cost study of county and contract providers, 1990-1991.
- Hospital information systems evaluation for three hospital campuses, 1988.

FIELD EXPERIENCE

Associate Director, Institute for Policy Outreach - Virginia Polytechnic Institute & State University. Direct administrative and financial services, marketing and program development, and assorted research projects. Fall 2001 to Present.

Consultant to the Alameda County Medical Center, Oakland, CA. Provided professional services related to implementation of enhanced reimbursement levels for hospital-based outpatient services and led the Medical Center's negotiation team during contract negotiations with its principal physician group. June – November 2002.

Consultant to Spectrum Health Care, Inc., Oakland, CA. 1996
Primary Care delivery infrastructure and managed care.

Director of Operations - Department of Ambulatory Care Services, Alameda County, CA. Directed financial services including Finance, Budgeting, Patient Accounting, Strategic Planning, Contracting, Information Systems, Facilities Management and entrepreneurial organization restructuring. 1994-1996

Division Budget Officer /Primary Care Contracts Manager - Public Health Department, Alameda County, CA. Developed and administered a department budget of \$24 million. Directed the negotiation, administration, and evaluation of \$8.5 million in contracted primary medical care services provided by thirteen community based non-profit organizations at twenty delivery sites throughout Alameda County, California. 1989-1994

Budget Officer and Financial Analyst - Highland General Hospital Developed, implemented and administered a hospital budget of \$85+ million. Prepared detailed financial and systems analyses for hospital trustees. 1986-1989

PUBLICATIONS

Co-Author: That Old Time Religion: Efficiency, Benchmarking, and Productivity. *Public Administration Review*, Vol. 61 (No. 1, January/February 2001): 116-120.

Co-Author: The Deep Structure of Presidential Space. *American Review of Public Administration*, Vol. 29 (No. 3, September 1999): 211-224.

Public Administration - The Bard's View. *Public Voices* Vol. 4, (No. 4, February 1999).

Strategic Choices: Ambulatory Care Service Delivery in the Managed Care Environment. Alameda County Health Care Services Agency Report, 1994.

Final Report on the Primary Care Cost Study. Alameda County Public Health Department, District Health Services Division, 1991.

CONFERENCE PRESENTATIONS

Panel presentation for the 26th annual Center for Public Administration and Policy High Table conference. Topic: "The USA PATRIOT Act: Protecting or Undermining the Regime?"

Organized and Chaired the "Technology and Public Administration" panel for the Center of Public Administration and Public Policy, Virginia Tech, Silver Jubilee Conference, March 4, 2002.

Speaker, Fifth Annual Governmental Conference, Roanoke, Virginia, July 27, 2001. Topic: "E-Government: the Challenges, Promise, and Perils of the New Civic Space."

Paper: "Space and Power: Architectural Expansion and the Presidency," co-presented at:

- SECOPA 97 (Southeastern Conference for Public Administration), September 25-27, 1997, Knoxville, Tennessee; and
- Southern Political Science Association, 69th Annual Meeting. November 5-8, 1997, Norfolk, Virginia.