

MINUTES  
ADVISORY COUNCIL ON STRATEGIC BUDGETING AND PLANNING  
February 5, 1993  
President's Board Room  
3:00 p.m. - 5:00 p.m.

PRESENT: Baumgartner, Carlisle, Carrig, Dooley, Geyer, Grayson,  
Johnston, McCleary, Pratt, Randolph, Ridenour,  
Sapon-White, Thompson, Vargo, Winstead

ABSENT: Karp, Lalik, McConnell, Mottley

VISITORS: Hyer, Martinson

AGENDA ITEMS:

1. PHASE II:

Fred Carlisle, Senior Vice President and Provost, introduced the discussion of Phase II. The document evolved throughout the Fall with input from the Deans. Phase II represents coming to terms with the present and future of the university. Task forces will be convened to address issues developed in the Phase II paper. Phase II will become part of the planning process.

Minnis Ridenour, Executive Vice President and Chief Business Officer, noted that the university has lost \$27 million from its budget. The State Council of Higher Education in Virginia (SCHEV) has provided priorities such as reserve maintenance, faculty and staff salary increases, library support, and additional positions in response to enrollment growth. Reallocation of resources will be needed to address the loss of \$27 million on a permanent basis. Several questions remain: how far can we stretch tuition; and, can we make the university attractive to students?

Fred Carlisle noted that we will want to do some things differently in the future. We need to look at what we are doing now and how we can do it differently. Much work needs to be done to get administrative systems in place. For every biennium, a pool of resources will be available for reallocation.

Leon Geyer, Faculty Senate President, noted that not all department heads have discussed Phase II with their faculty. Faculty input will be needed if faculty are to participate in the change process.

Kathye Johnston, University Director of Budget and Financial Planning, discussed the calendar for the budget development. The Department of Planning and Budget is currently writing guidelines for the development of the 1994-96 Operating Budget Proposal. In the past, the due date for the submission of the biennium budget has been August 1. But, the Legislature changed the law last year -- the Governor's budget now must be sent to them by December 20 rather than the first day of the session, or about three weeks earlier.