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8 **ASYMMETRIC EFFECTS OF EXTREME-MODERATE ONLINE REVIEWS**

9 **IN THE LANGUAGE-SATISFACTION RELATIONSHIP**

10

11 **ABSTRACT**

12 The intercultural nature of tourism makes interpersonal communication a critical element that
13 influences individuals' experience and, in turn, their satisfaction. The existing research
14 predominantly focuses on indirect communication (such as advertising). This study contributes to
15 the literature by examining the effect of the reviews of language use on overall satisfaction and by
16 looking into the dyad formed by the extreme vs. moderate character of the reviews and their sign
17 (positive vs. negative). The analysis of 48,491 online reviews shows the effect of language use
18 opinions on overall satisfaction, with extreme opinions having a more significant impact than
19 moderate opinions. A more interesting and relevant impact is the departure from the well-
20 established cognitive negativity bias characteristics of online reviews: extreme reviews have a
21 symmetric impact on satisfaction, and moderate reviews present asymmetric effects. Both
22 outcomes are a deviation from this cognitive bias, and relevant implications are derived.

23 **KEYWORDS:** intercultural service encounter; language accommodation; satisfaction; reviews;
24 communication; negativity bias.

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26

27 1. INTRODUCTION

28 Culturally diverse activities, such as tourism, involve service encounters between customers and
29 employees of different backgrounds, each of whom has its perspectives of these interactions and
30 consequently has different expectations (Sharma et al., 2009). Thus, all kinds of differences and
31 tensions between the local culture and the tourists' cultures are manifest. Although globalization
32 is undeniable in its spatial, material, and visual effects, cross-cultural encounters continue to be a
33 socio-cognitive phenomenon in which expectations, prejudices, stereotypes, attitudes, self-
34 reflection, or perceptions of power relations play a role (Leclerc and Martin, 2004; Traiger, 2008;
35 Griffiths and Sharpley, 2012; Soulard, McGehee and Knollenberg, 2020; Cui et al., 2021). In these
36 intercultural service encounters, wherein a high complexity exists involving intergroup and
37 interpersonal facets (Vrontis et al., 2020), misinterpretations are common, which ultimately may
38 result in disgruntled clients, a reduction in satisfaction, and a potential loss of loyalty (Sharma et
39 al., 2015; Sizoo et al., 2005). Consumer dissatisfaction can thus be derived from intercultural
40 differences in a seemingly appropriate behavioral exchange between strangers (Callahan, 2006);
41 thus, studying tourists' cultural values and how they can influence their behavior is important
42 (Seidenspinner and Theuner, 2007; Zolfagharian et al., 2018).

43 Given the eminently intercultural nature of tourism, communication in the industry is crucial
44 (particularly the first consumer-provider interaction) and may influence consumer experience (Tu
45 et al., 2019); consequently, communication is an essential factor for tourist satisfaction (Huisman
46 and Moore, 1999). In international tourism, people interact with other languages; thus, the use of
47 language is critical in this context. That is, a common language is necessary as the people who
48 interact come from different linguistic backgrounds. Okafor et al. (2018) point out "language may
49 enhance the pleasantness of a vacation, or it can act as a barrier." These authors emphasize that,
50 given the intangible nature of tourism, language (written and verbal) is also one of the most
51 important drivers in persuading potential tourists to become actual tourists, and quality
52 communication between the tourist and the host may determine the level of quality of an
53 experience.

54 The tourism industry is increasingly aware of the role that languages play in providing intercultural
55 services (De Angelis et al., 2017; Holmqvist et al., 2017; Tenzer et al., 2017; Tuna, 2006; Zhang,
56 Laroche, and Richard, 2017). This industry is characterized by an international customer base with
57 several mother tongues, including the linguistic factor as a relevant component of the business

58 strategy of a tourism firm in general and a hotel in particular (Alcantara-Pilar et al., 2018).
59 Furthermore, despite the widespread use of English as a global lingua franca (Fox, 2008),
60 regarding English as the only possible or desirable solution for communicating with tourists has
61 risks (Phipps, 2007). For example, Holmqvist and Grönroos (2012) find that using the customer's
62 mother tongue can increase satisfaction and loyalty. Attitudes and sensitivity toward
63 multilingualism have been particularly prevalent in the European Union. For example, in the
64 report, European Strategy for Multilingualism – European Council (2008), the European
65 Commission “promotes language learning and linguistic diversity across Europe,” especially so in
66 Western European countries (Leslie and Russell, 2006). Therefore, one way to improve
67 consumers' experiences in service encounters is to take account of their linguistic preferences by
68 using a language familiar to them and consistent with their cultural values (Holmqvist and
69 Grönroos, 2012; Zolfagharian et al., 2017). Zolfagharian et al. (2018) call this strategy *linguistic*
70 *alignment* between employees and customers during intercultural service encounters, which can
71 even help companies avoid customer service failures (Holmqvist et al., 2017; Touchstone et al.,
72 2017). Among national culture characteristics, language stands out (Yang, French, Lee and
73 Watabe, 2020) and has been identified as the most critical to these service encounters (Zhang et
74 al., 2017). Therefore, language is crucial to attaining successful employee-customer interactions
75 and an additional element to evaluate (Holmqvist et al., 2017).

76 Tourism providers must consider cultural differences between countries and use this knowledge
77 as an input for service design (Alam, 2011; Morales and Ladhari, 2011).

78 Tourism research has scarcely studied the effect of linguistic differences despite that “the
79 interactive and intangible nature of services means that language, language skills, and language
80 difficulties will increasingly influence how consumers perceive, execute, and evaluate interactions
81 with service companies” (Holmqvist and Grönroos, 2012: 429). Prior research has mainly analyzed
82 indirect communication (e.g., advertising) (Luna and Peracchio, 2002; Puntoni et al., 2008).
83 However, few studies have assessed the extent to which language determines the tourist's
84 experience (Holmqvist and Grönroos, 2012; Liu et al., 2017).

85 On account of the alluded scarcity of tourism research into language in service provision,
86 especially the language spoken by hotel employees (Dailey et al., 2005; Holmqvist, 2011), this
87 study contributes to the literature by examining the effect of the reviews of language use on overall
88 satisfaction and by looking into the dyad formed by the extreme vs. moderate character of the

89 reviews and their sign (positive vs. negative). The use, misuse, or non-use of the guests' mother
90 tongue by service providers may affect their assessment of the cultural sensitivity of the hotel
91 (Touchstone et al., 2017). For example, Zolfagharian et al. (2018) found that satisfaction is
92 positively affected when the employee initially uses the client's preferred language, compared to
93 when he does not and changes it later. Some other studies have found that cultural sensitivity
94 influences consumer satisfaction and loyalty (Holmqvist et al., 2014; Sharma et al., 2009; Van
95 Vaerenbergh and Holmqvist, 2014). These types of studies (e.g., Zolfagharian et al., 2018) use a
96 *domestic context* where the authors evaluate the linguistic preference of consumers who live in a
97 country other than their country of origin, with a non-native language (e.g., a French person living
98 in Spain). However, for tourists—who, by definition, are not residing in the destination—the
99 service encounter occurs in a country and with a language other than the one of origin and/or
100 residence (e.g., a French person visiting Spain). It is in this context—a *foreign context*—where our
101 study fills a gap by delving into the said linguistic preference and its effects on satisfaction.

102 In other cases, the evaluation has been carried out at a single moment of the service encounter and
103 in a single intercultural context (e.g., during check-in and Chinese-American context in Wang et
104 al., 2015). Therefore, in the present study, we focus on analyzing interactions between guests and
105 hotel staff who have different native languages. In our view, to date, this issue has not been
106 addressed in any depth in tourism and hospitality research. More specifically, this study asks to
107 what extent language affects customers' assessment of intercultural service encounters? Using the
108 framework provided by Dissonance Theory, Contrast Theory, and Kano's model, this study
109 presents differential influences of language use on satisfaction depending on individuals'
110 expectations and fills the alluded gap and contributes to the literature by analyzing the effect of
111 the guests' reviews of hotels' use of language on overall satisfaction and going a step further by
112 looking into the dyad formed by the extreme vs. moderate character of the reviews and their sign
113 (positive vs. negative) and the intricacies thereof.

114 The work is organized as follows. Next section reviews the literature on the topic where the
115 different relationships among different constructs are presented. The research design section shows
116 the data, variables and methodology employed. The next section performs data analysis. The last
117 section presents the theoretical and management implications, limitations, and future research lines
118 on the basis of the obtained results.

119

120 2. THE EFFECT OF USE OF LANGUAGE ON SATISFACTION

121 The globalized nature of today's markets has raised the relevance of analyzing the influence of
122 culture on the tourism industry in general (Seidenspinner and Theuner, 2007) and the airline and
123 hotel industries in particular (Ayoun and Moreo, 2008). In this intercultural context, the hotel must
124 recognize that the guests' assessment of their experience will be highly dependent on their
125 interaction with the person providing the service (Zeithaml et al., 1996; Kim and Baker, 2018; Xu
126 and Wang, 2019). The hotel must, even more, consider that language influences service experience
127 through its functional element and its symbolic component (Holmqvist, 2011; Holmqvist and
128 Grönroos, 2012; Touchstone et al., 2017). Some studies have even revealed that the symbolic or
129 affective dimension is much more critical than the instrumental one (Wang et al., 2015). In other
130 words, language, which is seen as a communication tool, can have implications that go beyond its
131 obvious functional goals (Holmqvist, 2009), reflecting elements related to cultural values because
132 it is learned through social interactions and used as a symbol of belonging to a specific socio-
133 cultural group (Mariani et al., 2020). In particular, the literature has found an association between
134 the quality of interaction (i.e., communication) between guests and hotel staff and the level of
135 guests' satisfaction (Cohen and Cooper, 1996; Dann, 1996; Huisman and Moore, 1999).

136 Thus, one of the key decisions in intercultural and multilingual contexts, typical of tourism, is the
137 choice of language (Yoneoka, 2011). Language selection can be explained by the theory of
138 linguistic accommodation, which holds that individuals adapt their conversation, gestures, and
139 paralingual features to match their interlocutors (Giles et al., 1977). According to Goethals (2014),
140 this phenomenon is particularly evident in the European Union, where conversations between
141 guests and hotel staff can occur in a lingua franca (usually English) and in the local language or
142 the guest's mother tongue. Hotels can often choose from several languages. Thus, they should
143 consider the attitudes and opinions held by guests because, as Van Vaerenbergh and Holmqvist
144 (2014) and Kim and Filimonau (2017) found, the language selection decision can have
145 implications on consumer perceptions of the service interaction and the service provider. Cenni et
146 al. (2020) point out that tourists coming from different linguacultural backgrounds will have
147 different preferences concerning language. Despite these findings, the language's different uses
148 and effects have not received special attention in the tourism marketing literature (Mariani et al.,
149 2020).

150 Tourism is fundamentally a cultural experience; thus, communication should be sensitive to
151 cultural differences (Hogg et al., 2014). In this sense, Tuna (2006) suggested that “cultural
152 approximation” can affect guest satisfaction. Understanding cultural approximation is how guests’
153 culture, particularly their language, is similar to that of the destination. The author argued a positive
154 correlation between satisfaction and the similarity of their languages because of greater cultural
155 approximation. Satisfaction is lower when differences are important, that is, when cultural
156 approximation is lower. Similarity Attraction Theory pointed out the same idea. Some scholars
157 suggested that cultural dissimilarities can create conflicts and miscommunications, resulting in a
158 less satisfying service encounter (Vrontis et al., 2020; Wang et al., 2015). This result is confirmed
159 by Sharma et al. (2015), who found a reduction in satisfaction if there is a perceived greater cultural
160 distance, and by Mariani et al. (2019), who found that the use of domestic language exerts a
161 positive impact on online ratings. However, the results of Mariani et al. (2020) indicate that these
162 results highly depend on the host destination. In other cases, these strategies have been shown to
163 be valued more from a symbolic perspective, implying that the simple existence of an
164 approximation effort may be enough to obtain positive responses from the consumer that would
165 materialize in higher levels of satisfaction (Wang et al., 2015). In other words, the service
166 provider’s flexibility leads to more positive assessments of the organization by consumers
167 (Touchstone et al., 2017).

168 When guests assess a service, their cultural origin affects expectations and perceptions of quality.
169 For example, Legohérel et al. (2012) observed that cultural differences bring about variations in
170 re-purchase intention, perceptions of service quality, and frequency of recommendation of the
171 service, which in turn produce differences in evaluations. You et al. (2000) found similar
172 differential patterns of assessments regarding expectations. Culture plays a critical role in
173 complaining behavior, mainly when dealing with inadequate or discourteous service (Ngai et al.,
174 2007).

175 Also, note that in contexts that do not involve native English-speaking participants, the ideological
176 and affective implications of catering for international guests in their mother tongue or English as
177 a lingua franca, for that matter, should be recognized (House, 2003). On the one hand, Spielmann
178 and Delvert (2014) and Kraak and Holmqvist (2017) show that people in non-English-speaking
179 countries may welcome the service provider using English. On the other hand, some customers
180 may develop negative views if the company does not provide the service in their preferred

181 language (Holmqvist, 2011; Van Vaerenbergh and Holmqvist, 2013, 2014). In other words,
182 feelings toward their own or foreign languages can influence people's impressions, their choices
183 (Gopinath and Glassman, 2008), and their revisit intention and intention to recommend the service
184 provider (Holmqvist and Grönroos, 2012; Mariani et al., 2020). They can even lead to complaints
185 (Hassan et al., 2021). In the same vein, Chen and Hsu (2000) found that spending at the destination
186 was adversely affected when language barriers hindered basic communication. Consequently, the
187 service delivery language influences interaction quality and may encourage the customer's
188 participation in the value co-creation process (Bell and Puzakova, 2017).

189 Even consumers proficient in several languages indicate that different languages lead to distinct
190 perceptions of service quality (Holmqvist, 2011). Balaji et al. (2017) demonstrated that, a service
191 employee using customers' second language creates a less favorable impression of the employee
192 and diminishes their satisfaction. The reasoning behind is the consumer's association between
193 language divergence and service failure (Van Vaerenbergh and Holmqvist, 2014) and perception
194 that the provider is making insufficient efforts or is not being sufficiently flexible or
195 accommodating. As a result, the individual makes less effort to reciprocate and evaluates the
196 employee more negatively (Giles et al., 1991). Puntoni et al. (2009) justified this result by the
197 strong link between individuals' emotions and how they are aroused through their native language
198 vs. non-native languages. Van Vaerenberg and Holmqvist (2013) observed that using consumers'
199 native language increases the employee's possibility of receiving a tip. Van Vaerenberg and
200 Holmqvist (2014) found that positive word of mouth is enhanced, and Brach and Fraser (2002)
201 showed that positive perceptions are evoked more easily. Cenni et al. (2020) found that speaking
202 their mother tongue during the service interaction was a common cross-linguistic wish posted in
203 the analyzed hotel reviews.

204 Some research has found that consumers' use of a second language can be seen as a way of self-
205 realization when they can interact with a second language (Macintyre, Babin, and Clément, 1999;
206 Torras and Gafaranga, 2002; Clément, Baker, and MacIntyre, 2003). In some situations, people
207 may prefer a second language, especially when dealing with a hedonic experience (Holbrook and
208 Hirschman, 1982). This preference is more prevalent when the customer is searching for
209 authenticity (Kraak and Holmqvist, 2017; Baker and Kim, 2018). The reason is that, because they
210 want to obtain the true essence of a destination (Kima and Kim, 2020); serving customers in their
211 native language is not necessarily a general recommendation to follow. The results obtained by

212 Mariani et al. (2020) support the idea that, when customers use and understand the language of the
213 service provider, their online evaluations are positively affected regardless of the destination they
214 travel to or the country they come from.

215 Importantly, even though English is a global lingua franca (Crystal, 2003), different attitudes may
216 elicit distinct outcomes toward its use. Goethals (2014) raised some concerns regarding the
217 assumption of English being the default language for communication in tourism. The author points
218 out the different effects of using the individual's mother tongue and English as a lingua franca. In
219 the former case, the individual may perceive this attempt as familiar and positive. In the latter case,
220 the individual may perceive no extra effort made on the part of the host. Individuals may feel that
221 they are putting more effort than the service provider because they assume that, in the tourism
222 sector in developed countries, some of the professionals interacting with them (e.g., guides and
223 clerks) should be multilingual and able to communicate with, for example, hotel guests in their
224 languages. From a sociolinguistic perspective, when two individuals interact and do not share the
225 same language, the lower status interlocutor generally adjusts (linguistic accommodation) and
226 attempts to speak the language of the higher status interlocutor to create a positive impression
227 (Dragojevic, Gasiorek and Giles, 2015). Analogously, in the context of consumer-service
228 providers, consumers would assume that service providers should accommodate (Callahan, 2006).
229 These expectations may differ considerably depending on the linguistic group of the individual
230 (Tuna, 2006). For example, members of a group with a minority language will adjust to establish
231 greater rapport or to be courteous (Bell and Puzakova, 2017)), the destination being visited
232 (Traiger, 2008), and the formality of the conversation (Cohen and Cooper, 1986). Evidently, the
233 linguistic proficiency will determine the individual's language preference (Flyman-Mattsson and
234 Burenhult, 1999; Callahan, 2006).

235 By outlining these arguments, we see that language use is presented as a service component
236 affecting overall satisfaction. In line with the literature on satisfaction, the performance of an
237 attribute, such as language use, is compared with the individual's expectations of that performance
238 (Olander, 1977). In this framework, Dissonance Theory (Festinger, 1957) posits that individuals
239 undergoing some internal inconsistency will try to reduce their cognitive dissonance by including
240 new inputs that dissipate any potential contradictory outcomes. However, these perceptions may
241 vary, and Contrast Theory (Sherif and Hovland, 1961) can take over, which postulates that, when
242 this difference between the expected and actual service occurs, the consumer tends to "exaggerate"

243 the discrepancy. More relevant to our attribute in question is the Kano model (Kano, 1984), which
244 proposes five types of attributes leading to satisfaction: i) must-be attributes, which are considered
245 to be essential attributes that must exist for customers to get satisfaction; ii) attractive attributes,
246 which are unexpected attributes that add extra value to the service and do not bring about
247 dissatisfaction if they are not available; iii) one-dimensional attributes, with which customers
248 become (dis)satisfied if the attributes are (un)available; iv) indifferent attributes, whose
249 availability does not influence satisfaction; and v) reverse attributes, whose presence leads to
250 dissatisfaction and absence brings about satisfaction. For the attribute “language use,” addressing
251 hotel guests (unexpectedly to them) in their native language, which is different from the
252 destination’s language, could be an attractive attribute for some and an indifferent attribute for
253 others. Hotel staff’s skill to speak in English with customers would be a must-be attribute.

254 Therefore, considering that language use is expected to affect satisfaction, we state the following
255 basic hypothesis to look into the potential intricacies of the relationship between language use and
256 satisfaction in the subsequent hypotheses. Thus, we state the following hypothesis:

257 **H1** *The use of the language of a service provider affects customer satisfaction.*

258 The dyad formed by the extreme vs. moderate character of the opinion on the use of language and
259 its sign (positive vs. negative) can explain satisfaction.

260 Regarding the extreme vs. moderate character of opinions, customers tend to perceive extreme
261 opinions as more unambiguous than positive ones, particularly when it comes to product judgment
262 (Maheswaran & Sternthal, 1990). Along this line, the literature has shown that, in general terms,
263 extreme ratings are more valuable than moderate ratings (Fang et al., 2016). From a psychological
264 viewpoint, an extreme opinion reflects a large discrepancy from a central point reflecting “attitude
265 extremity” (Krosnick et al., 1993), which conveys higher informational elements. This finding is
266 obtained in general contexts by Forman et al. (2008) and Pavlou and Dimoka (2006) and in tourism
267 and hospitality by Park and Nicolau (2017). We expect that this pattern of reactions to extreme vs.
268 moderate opinions applies to an outcome judgment such as satisfaction. Thus, we state the
269 following hypothesis:

270 **H2** *Extreme opinions on the use of language have a greater effect on satisfaction than moderate
271 opinions.*

272 Positive and negative opinions are found to exert different effects on several dimensions. For
273 instance, Park and Nicolau (2017) find that negative reviews enhance usefulness and enjoyment

274 to a greater extent than positive reviews. The greater effect of “bad news” than “good news” on
275 people’s judgment is explained by the cognitive bias called “negativity bias” (Cacioppo, Gardner,
276 & Berntson, 1997): “with each unit of activation, the change in negative motivational output is
277 larger than the change in positive motivational output.” In other words, for any psychological state,
278 the effect of elements with negative components is greater than elements with positive
279 components. In tourism and hospitality, apart from Park and Nicolau (2017), other authors, such
280 as Zhang, Zhang, and Yang (2016) and Tanford and Kim (2018), have found evidence of this
281 cognitive bias when potential customers look at reviews before making their reservations.
282 Accordingly, this cognitive bias as applied to a psychological state should affect satisfaction,
283 leading to asymmetrical effects of positive vs. negative opinions on satisfaction. Thus, we state
284 the following hypothesis:

285 **H3** *Negative opinions on the use of language have a greater effect on satisfaction than positive*
286 *opinions.*

287 While some evidence of the language-satisfaction nexus exists (Hypothesis 1), this study goes a
288 step further. It measures the variable “use of language” by looking at the reviews and extracting
289 categories that allow us to uncover potential asymmetric effects between moderate and extreme
290 opinions (Hypothesis 2) and between positive and negative opinions (Hypothesis 3).

291

292 **3. RESEARCH DESIGN**

293 **3.1. Data and Variables**

294 *Data*

295 For our analysis, we used hotel guests’ online opinions obtained through content analysis. The
296 easy accessibility of consumer-generated content on the Internet offers new research possibilities
297 (Kaosiri et al., 2020) and permits collecting comments that guests spontaneously share with their
298 friends (Giles et al., 2013; Lawson and Jaworski, 2007). Content analysis allows researchers to
299 produce inferences from verbal, symbolic, or communicative data. It extracts relevant information
300 and encodes it into distinct categories, which are subsequently examined through statistical
301 techniques (Hsieh and Shannon, 2005).

302 This study looks at guests’ opinions about hotels these guests have stayed and have published on
303 the Internet. Hotel guests are particularly sensitive to others’ comments (Book et al., 2018; Rouliez
304 et al., 2019; Xu, 2019). Thus, ratings about hotels are among the elements that guests first look at

305 before making a reservation (Park et al., 2017). Potential guests are highly likely to read reviews
306 before booking accommodation (Book et al., 2018).

307 We use Booking.com to collect the data because of its size and popularity in Europe. The specific
308 destination chosen for the study was the city of Barcelona, Spain. Barcelona is responsible for
309 Catalonia being the most visited Spanish region, with the highest proportion of international
310 tourists (23.8% of the international tourists who visited Spain in 2016, i.e., 17.9 million). Barcelona
311 has 501 hotels listed on Booking.com (out of the existing 678 establishments).

312 Following the recommendation made by Mariani et al. (2020), several linguistic groups have been
313 considered to try to overcome one of the limitations of the existing literature that has used mostly
314 comments in English for the analysis. Specifically, 48,491 comments made by guests from France
315 (22,161 observations), Germany (9,264), Italy (15,039), and Portugal (2027) for 12 months in 2016
316 were considered. These four countries met two requirements. They are not European multilingual
317 or English-speaking (from a native viewpoint). These countries are important for tourism in the
318 city of Barcelona; in 2016, 8.4% of hotel guests in Barcelona were from France, 6.4% from Italy,
319 6.0% from Germany, and 1.2% from Portugal (Observatori del Turisme a Barcelona i Comarques,
320 2017). Only international tourist reviews were considered to control the home country biases as
321 proposed by Gao et al. (2018).

322 Using 499 out of the 501 properties in Barcelona listed on Booking.com, we collected 48,491
323 customer reviews (see Table 1). Two hotels had no comments in line with the requirements. The
324 four-star hotels attracted the most comments, followed by the three-star guesthouses, pensions,
325 residences, and hostels (category 1) (Table 1). The 5-star hotels, followed by the 2-star, attracted
326 the least comments. The comments/hotel ratio shows that the guests most willing to comment on
327 their stays were those who stayed in 2*, 3*, 4*, and 1* hotels (in order), whereas guests of the
328 most luxurious establishments (5*) were the most reluctant to comment. The average overall rating
329 for the entire sample is 8.06, with 8.14, 8.08, 8.01, and 7.93 given by people from Italy, Germany,
330 France, and Portugal, respectively.

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Table 1: Number of hotels and comments by hotel category

	1*	2*	3*	4*	5*	Total
Hotels	138 27.6%	40 8.0%	117 23.4%	170 34.1%	34 6.8%	499
Comments	10,528 21.7%	4,961 10.2%	13,100 27.0%	18,334 37.8%	1,568 3.2%	48,491
Ratio comments/hotel	76.29	124.0	112.0	107.8	46.1	97.2

Note: The horizontal %s reflect the weighting of each category.

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341 The collected reviews were analyzed to identify language-related comments. All the reviews were
342 manually checked. In this way, we attempted to overcome one of today’s greatest limitations of
343 automated processes (e.g., sentiment analysis), which is understanding the noise that a text may
344 contain, such as sarcasm, colloquial expressions, idioms, phrases, or spelling errors (Niño, 2020).

345 *Variables*

346 Dependent variable: The satisfaction variable was measured through the overall rating that
347 Booking.com published for each hotel, in a 2.5–10 scale (Mellinas et al., 2015; Gao et al., 2018).
348 Given that satisfaction is considered a subjective quality, the assessments that guests make of their
349 hotel experiences are the most commonly used tools in its measurement (Kozak, 2001; Schiffman
350 and Kanuk, 2000). These ratings are an up-to-date reflection of guests’ online satisfaction and are
351 regarded as more unbiased, comprehensive, and more objective than traditional questionnaires
352 (Bigné et al., 2020).

353 Independent variables: The comments on the use of language during the service encounter were
354 classified based on Goethals (2016)’s procedure. In line with this work, the comments were
355 characterized as positive or negative. A comment was considered stressed if it had explanatory
356 text, used punctuation such as exclamation marks, presented specific areas for improvement, made
357 direct contrasts with other guests’ comments, or used expressions that emphasized the competence
358 of the person providing the service (perfect and very fluent). Comments were labeled as moderate
359 when they contained elements apologizing for behavior when using expressions as counterpoints
360 and attempting to reduce negative consequences. Comments in this category normally use positive

361 and negative expressions. In this case, the main expression classifies the comment as positive or
 362 negative and is given emphasis. Another text follows this expression in the opposite direction that
 363 tried to moderate the previous one. For example, “*The staff did not speak French, but they tried to*
 364 *be very friendly and communicative*” (moderate negative) or “*They spoke Italian, although*
 365 *sometimes we had some difficulties understanding them*” (moderate positive). This classification
 366 system resulted in six possible combinations: stressed negative, negative, moderate negative,
 367 moderate positive, positive, and stressed positive (moderate negative is taken as the baseline).

368 **Table 2. Descriptive statistics**

Variable	Proportion/mean
Stressed negative	9.40%
Negative	9.70%
Moderate negative	13.10%
Moderate positive	23.60%
Positive	28.50%
Stressed positive	15.70%
1 star+hostels	21.80%
2 stars	10.20%
3 stars	27.00%
4 stars	37.80%
5 stars	3.20%
Motivation (Leisure)	91.10%
Trip party (Alone)	14.20%
Review language (Spanish)	1.20%
Review language (English)	7.70%
Relative prices	1.002 (Std. Dev=0.008)

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 370 Regarding the control variables, we use five dimensions: i) Hotel class. In line with Zhang et al.
 371 (2020), as the hotel class reflects the hotel quality, customers form their expectations accordingly.
 372 These authors find that the levels of customer satisfaction vary depending on the hotel class. This
 373 result has been confirmed recently by the study of Bi et al. (2020), where this variation in
 374 satisfaction across hotel classes occurs not only at the overall satisfaction level but also at the
 375 attribute level. Hotel class is reflected by a categorical variable that measures the hotel’s official
 376 number of stars (1–5) (1-star hotels and hostels were used as the baseline) in line with Mariani et
 377 al. (2020).

378 Also, Bi et al. (2020) empirically demonstrate that it is critical to control for traveler types to fully
379 understand their preferences and satisfaction levels with hotels. Specifically, they include and
380 combine two classifications in their analysis: business vs leisure travelers, and the taxonomy “solo,
381 friends, family and couple”. According to these authors, to control the effects of traveler types on
382 hotel satisfaction, we add the following second and third dimensions to our analysis: ii) Motivation
383 for the trip, which is captured by a dummy variable that takes value one for leisure and zero for
384 business (Mariani et al., 2020). iii) Trip party determines whether the individual traveled alone
385 (dummy variable takes value one) or with someone else (dummy variable takes value zero)
386 (Daehwan et al., 2017).
387 iv) The language in which the review was written. The inclusion of this control variable is justified
388 by the results obtained by Liu et al. (2017) who find that the use of a specific language conditions
389 the importance that the customers give to hotel attributes as well as the overall satisfaction with a
390 hotel. The language in which the review was written is measured through dummy variables
391 (Mariani et al., 2020) to reflect the different languages analyzed: German, French, Italian,
392 Portuguese, English, or Spanish. We used the mother tongue of each guest as the baseline. v)
393 Relative prices between the guest’s country and the destination (Park et al., 2020). Price
394 differentials between origins and destinations reflect disparities in cost of living and, according to
395 Saayman et al. (2016), these price differentials show—from the customer’s perspective—whether
396 a service is more (less) expensive than the prices paid in their countries of origin. This is especially
397 relevant when this monetary dimension is analyzed along with satisfaction because customers use
398 them to form their perceptions of “value for money”. For this empirical application, we utilize the
399 World Bank “consumer price index differentials among origins and destinations,” which show the
400 cost of living in the origins and destinations. We calculated the relative prices by dividing the
401 consumer price index of the guests’ countries by the consumer price index of the destination in
402 line with Saayman et al. (2016). Table 2 presents the descriptive statistics of the variables used in
403 the models.

404 **3.2. Methodology**

405 To analyze the effect of the reviews of the hotel’s use of language on overall satisfaction (hotel
406 ratings), we used a cross-section Tobit model. This model is appropriate because of the censored
407 range of the dependent variable. Booking.com’s “overall satisfaction” range goes from 2.5 to 10
408 (Mellinas et al., 2015). Thus, we only observe $OS^* = \min(OS, 10)$ because of the right censoring and

409 $OS_i^* = \max(OS_i, 2.5)$ because of the left censoring. Therefore, a Tobit model was used to capture
 410 these limits and avoid potential downward-biased parameter estimates (Amemiya, 1973).
 411 Consistent estimates were obtained. The model is expressed as follows:

$$412 \quad OS_i = \alpha + \sum_{k=1}^K \beta_k RHUL_{ik} + \sum_{s=1}^S \gamma_s CV_{is} + \varepsilon_i \quad (1)$$

413 where OS_i is the overall satisfaction (*rating*) of hotel i , $RHUL_{ik}$ is category k of the variable
 414 “reviews of the hotel’s use of language”, β_k is the parameters associated with these k categories,
 415 CV_{is} is control variables (class of hotel, trip motivation, trip party, language used in the review,
 416 and relative prices), γ_s is the parameters that capture their effects, and ε_i is a normally-distributed
 417 error term.

418 In this model, the inclusion of “reviews of the hotel’s use of language” ($RHUL_{ik}$) as independent
 419 variable to explain the dependent variable (OS_i) could raise endogeneity issues. While we expect
 420 that language has an impact on overall satisfaction, it is possible that satisfaction may also affect
 421 the perception of the use of language (e.g., satisfied guests may care less about language use at
 422 their hotels). Thus, a possible concern in estimating the model is that the error term may be
 423 correlated with the independent variable that reflects the perceptions of the use of language (i.e.
 424 $RHUL_{ik}$), which may give rise to an endogeneity problem. Specifically, we can break down the
 425 error term ε_i into two components: u_{it} , which is uncorrelated with $RHUL_{ik}$, and v_i , which is
 426 correlated with $RHUL_{ik}$. Thus, this correlated component may capture the influence of any
 427 potential latent variables that can have an effect on OS_i and $RHUL_{ik}$. To control for this potential
 428 endogeneity, we used Gaussian copulas, which is an instrument-free approach that uses a control
 429 function to model directly the joint distribution of the error term and the variable that can be
 430 endogenous (Park and Gupta, 2012). The copula terms for the variables related to the “perception
 431 of the use of language” (i.e., one continuous variable [Opinion] and five categorical variables [from
 432 stressed negative to stressed positive]) are obtained as follows:

$$433 \quad Opinion_i^c = \Phi^{-1}[H_{Opinion}(Opinion_i)]$$

$$434 \quad Stressed\ negative_i^c = \Phi^{-1}[H_{Stressed\ negative}(Stressed\ negative_i)]$$

$$435 \quad Negative_i^c = \Phi^{-1}[H_{Negative}(Negative_i)]$$

$$436 \quad Moderate\ positive_i^c = \Phi^{-1}[H_{Moderate\ positive}(Moderate\ positive_i)]$$

$$437 \quad Positive_i^c = \Phi^{-1}[H_{Positive}(Positive_i)]$$

$$438 \quad Stressed\ positive_i^c = \Phi^{-1}[H_{Stressed\ positive}(Stressed\ positive_i)],$$

439 where Φ^{-1} is the inverse of the cumulative normal distribution and $H_{Opinion}(Opinion_i)$, $H_{Stressed}$
440 $negative(Stressed\ negative_i)$, $H_{Negative}(Negative_i)$, $H_{Moderate\ positive}(Moderate\ positive_i)$,
441 $H_{Positive}(Positive_i)$, and $H_{Stressed\ positive}(Stressed\ positive_i)$ are the empirical distribution function of
442 $Opinion_i$, $Stressed\ negative_i$, $Negative_i$, $Moderate\ positive_i$, $Positive_i$, and $Stressed\ positive_i$.

443 A requirement for this method to be applied is that the empirical distribution of the endogenous
444 regressor should not follow a normal distribution (Park & Gupta, 2012). Thus, the non-normal
445 distribution of these variables has to be tested. The Jarque-Bera test confirms that the variables
446 $Opinion_i$ ($JB_{Opinion}=50$, $p<0.01$), $Stressed\ negative_i$ ($JB_{Stressed\ negative}=4485$, $p<0.01$), $Negative_i$,
447 ($JB_{Negative}=4075$, $p<0.01$), $Moderate\ positive_i$, ($JB_{Moderate\ positive}=445$, $p<0.01$), $Positive_i$
448 ($JB_{Positive}=336$, $p<0.01$), and $Stressed\ positive_i$ ($JB_{Stressed\ positive}=1170$, $p<0.01$) do not follow a
449 normal distribution. Endogeneity exists if significant parameters are found for the copulas, and
450 those significant parameters must be included in the estimation. Consequently, following Mathys
451 et al.'s. (2016) two-stage procedure, we first included copulas for $Opinion_i$, $Stressed\ negative_i$,
452 $Negative_i$, $Moderate\ positive_i$, $Positive_i$, and $Stressed\ positive_i$ in the model estimation and then
453 maintained the copulas that were significant to produce the definitive estimates corrected for
454 endogeneity.

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456 **4. RESULTS**

457 Before the Tobit model is estimated, a test was made for the existence of collinearity. The variance
458 inflation factors were computed. As observed in Table 3, none of them is greater than 10 (Neter et
459 al., 1989), and the highest reached 2.31. These results are confirmed by looking at the low
460 correlations between the different independent variables (see Table 4). Also, as the estimation does
461 not converge if we include the country-fixed effects and the variable “relative prices” at the same
462 time, we run two sets of regression models to separate both dimensions. The Breusch-Pagan test
463 showed that heteroskedasticity exists (F-statistic=7.02; $p<0.001$). Accordingly, white
464 heteroskedasticity-consistent standard errors were computed in the estimation of the parameters.
465 The Breush-Godfrey serial correlation test did not present significant values (F-statistic=0.24;
466 $p=0.623$).

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Table 3. Variance inflation factors of the independent variables

Variables	Variance inflation factor
Stressed negative	1.572
Negative	1.593
Moderate positive	2.186
Positive	2.317
Stressed positive	1.876
2 stars	1.471
3 stars	1.809
4 stars	1.928
5 stars	1.119
Motivation (Leisure)	1.103
Trip party (Alone)	1.190
Review language (Spanish)	1.019
Review language (English)	1.053
Relative prices	1.042

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Table 4. Correlations between independent variables

	Stressed negative	Negative	Moderate negative	Moderate positive	Positive	Stressed positive	Opinion	Stars	Motivation (Leisure)	Trip party (Alone)	Review language (Spanish)	Review language (English)	Relative prices
Stressed negative	1.00												
Negative	-.106**	1.00											
Moderate negative	-.125**	-.128**	1.00										
Moderate positive	-.179**	-.183**	-.216**	1.00									
Positive	-.203**	-.207**	-.246**	-.351**	1.00								
Stressed positive	-.139**	-.141**	-.168**	-.239**	-.272**	1.00							
Opinion	-.516**	-.416**	-.335**	-.117**	.450**	.644**	1.00						
Stars	0.017	0.027	-0.008	-0.039	0.003	0.012	-0.005	1.00					
Motivation (Leisure)	0.006	-0.024	.056*	-0.009	-0.018	-0.005	-0.018	-.058**	1.00				
Trip party (Alone)	0.006	0.036	-.062*	0.047	-0.028	0.004	-0.009	-.116**	-.412**	1.00			
Review language (Spanish)	0.026	.066**	-0.019	-0.027	-0.004	-0.021	-0.042	-.041**	-.062**	.081**	1.00		
Review language (English)	.071**	0.033	-0.03	-0.036	-0.008	-0.003	-0.038	-.056**	-.089**	.162**	-.032**	1.00	
Relative prices	0.025	0.018	-0.019	0.046	-.057*	0.001	-0.035	-.096**	-.039**	0.003	0.006	.022**	1.00

**= prob<1%; *= prob<5%

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Models 1 and 2 in Table 5 show the treatment of endogeneity when the variable “relative prices” is included among the independent variables, and Models 3 and 4 show the country fixed effects. When introducing the five copula terms, we find that only the copula for *Positive_i* is significant in Models 1 and 3 (which correspond with the first stage of Mathys et al.’s. (2016) two-stage procedure). Therefore, in line with this procedure, in the final models (Models 2 and 4), we include the copular term for *Positive_i* only. The fact that at least one copula term is significant indicates endogeneity.

In general, we observed that the parameters of interest presented similar estimates in terms of sign and significance across the two models (Models 2 and 4), indicating that the results are robust. Specifically, we observed a clear pattern in the reviews from “stressed negative” to “stressed positive.” “Stressed negative” had the biggest negative impact on satisfaction (compared with the baseline of “moderate negative,” whose parameter is assumed to be 0). The category “negative” significantly reduced this negativity, but its effect remained substantially different from the baseline “moderate negative.” The parameter of the category “moderate positive” is significant and positive, which means that it is greater than the effect of the category “moderate negative.” The category “positive” had a significant and positive parameter, just slightly greater than the previous (“moderate positive”). Finally, the impact of the category “stressed positive” was significant—the most positive of all six categories. Consequently, these results support hypothesis H1 that the use of a service provider’s language affects customer satisfaction. Therefore, the use of language opinions has a positive effect on satisfaction.

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Table 5. Effect of the reviews about the hotel’s use of language on overall satisfaction
(White heteroskedasticity-consistent standard errors in parenthesis)

Variables	Model 1	Model 2	Model 3	Model 4
Stressed negative	-1.0169a (0.1768)	-1.0174a (0.1764)	-1.0255a (0.1771)	-1.0259a (0.1766)
Negative	-0.389c (0.1753)	-0.3902c (0.175)	-0.4193c (0.1759)	-0.4205c (0.1755)
Moderate positive	0.7896a (0.1378)	0.7885a (0.1374)	0.7862a (0.137)	0.7848a (0.1366)
Positive	0.9309a (0.1275)	0.9302a (0.1272)	0.899a (0.1288)	0.8982a (0.1285)
Stressed positive	1.1762a (0.1376)	1.1751a (0.1372)	1.1486a (0.1378)	1.1471a (0.1374)
2 stars	0.4138b (0.1424)	0.4163b (0.1422)	0.4145b (0.1423)	0.4176b (0.1421)
3 stars	0.5606a (0.1159)	0.5612a (0.1159)	0.5551a (0.1156)	0.5558a (0.1157)
4 stars	0.6667a (0.1122)	0.6674a (0.1122)	0.6782a (0.1121)	0.679a (0.1122)
5 stars	1.5014a (0.2062)	1.5026a (0.206)	1.5108a (0.2051)	1.5124a (0.205)
Motivation (Leisure)	0.4537b (0.1689)	0.4545b (0.1686)	0.477b (0.1692)	0.4778b (0.169)
Trip party (Alone)	-0.0661 (0.1365)	-0.0657 (0.1364)	-0.0496 (0.1361)	-0.049 (0.1361)
Review language (Spanish)	0.4058 (0.8287)	0.4064 (0.8339)	0.4678 (0.8644)	0.4691 (0.8706)
Review language (English)	0.2056 (0.2444)	0.2082 (0.2441)	0.241 (0.2496)	0.2436 (0.2494)
Relative prices	9.099d (5.1603)	9.0648d (5.1608)		
Copula^{Stressed negative}	-0.0415 (0.1595)		-0.0493 (0.1604)	
Copula^{Negative}	-0.0026 (0.1623)		0.0051 (0.1617)	
Copula^{Moderate positive}	-0.0139 (0.2446)		-0.0162 (0.2447)	
Copula^{Positive}	0.7633c (0.306)	0.7584c (0.3058)	0.7423c (0.3056)	0.7367c (0.3055)
Copula^{Stressed positive}	-0.026 (0.1916)		-0.0339 (0.1917)	
Constant	-2.5563 (5.1527)	-2.5627 (5.1581)	7.3529a (0.6175)	7.3009a (0.5744)
Country fixed effects			Yes	Yes
Observations	1674	1674	1674	1674

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a= prob<0.1%; b= prob<1%; c= prob<5%; d= prob<10%.

By way of robustness checks, we tested whether this increasing effect over the range of the opinion on the use of the language holds for different specifications of this opinion. Specifically, we considered two alternative definitions of the opinion on the use of language: Models 5 and 6 in Table 6 show the effect of the use of language by using the two main categories, “moderate

524 negative” and “moderate positive,” as the baseline to provide an alternative measure of neutrality¹.
 525 We see that the growing effect of the use of language opinion on satisfaction holds for Model 5,
 526 which includes relative prices, and Model 6, which includes country fixed effects. Models 7 and 8
 527 in Table 6 convert the opinion categories into a continuous variable with a 1–6 range. As before,
 528 the positive effect of this variable is found in both models: Model 7 includes relative prices, and
 529 Model 8 includes country fixed effects.

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Table 6. Robustness checks

Variables	Model 5	Model 6	Model 7	Model 8
Opinion			0.6958a (0.0814)	0.7012a (0.0812)
Stressed negative	-1.4958a (0.1538)	-1.5026a (0.1545)		
Negative	-0.8944a (0.1516)	-0.9222a (0.1523)		
Moderate positive	-	-		
Positive	0.4185a (0.0918)	0.3892a (0.0933)		
Stressed positive	0.6664a (0.105)	0.6414a (0.1054)		
2 stars	0.5161a (0.1446)	0.5163a (0.1444)	0.4138b (0.1422)	0.4134b (0.1421)
3 stars	0.6387a (0.1187)	0.6325a (0.1186)	0.5708a (0.1169)	0.5649a (0.1167)
4 stars	0.7171a (0.1156)	0.7277a (0.1155)	0.678a (0.1132)	0.6874a (0.1132)
5 stars	1.4865a (0.2097)	1.497a (0.2086)	1.5606a (0.203)	1.5724a (0.2019)
Motivation (Leisure)	0.4458b (0.1709)	0.4685b (0.1712)	0.445b (0.1681)	0.4674b (0.1684)
Trip party (Alone)	0.0182 (0.1406)	0.0336 (0.1402)	-0.0376 (0.1381)	-0.0221 (0.1379)
Review language (Spanish)	0.4519 (0.8292)	0.5121 (0.8631)	0.4249 (0.8001)	0.4745 (0.8324)
Review language (English)	0.2049 (0.2498)	0.2405 (0.2554)	0.1647 (0.2519)	0.1916 (0.2574)
Relative prices	9.1644d (5.2534)		9.4634d (5.1663)	0.4134b (0.1421)
Country fixed effects		Yes		Yes
Copula^{Opinion}			-0.4046a (0.1166)	-0.4195a (0.1164)
Copula^{Negative}	-0.4325b (0.1621)	-0.4077c (0.1614)		
Constant	-1.620 (5.2577)	8.3084a (0.5474)	-4.8595 (5.1794)	5.3661a (0.6263)

a= prob<0.1%; b= prob<1%; c= prob<5%; d= prob<10%

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¹ It is worth noting that sentiment analyses usually do not consider neutral reviews because of the binary classification generally employed and the ambiguity inherent in neutral reviews (Valdivia et al., 2018). In fact, these authors make two modelling proposals—based on consensus through polarity aggregation—to detect and filter neutrality, thereby removing the potential noise derived from not including neutral reviews, and consequently improving the performance of the models that analysts use. In our empirical application, the occurrence of a neutral comment is not frequent or even easy to happen because of the following: 1) If the customers mention the language issue when posting a comment, it means that they do not remain neutral to this topic. They mention this issue because they care and a direction—positive or negative—is expected. 2) Booking.com forces the user to decide whether the comment is included as a positive or negative aspect. Still, to play it safe, we conduct the alluded robustness check.

532 In Table 5, the significant differences between “stressed negative opinions” and “moderate
533 negative opinions” and between “stressed positive opinions” and “moderate positive opinions”
534 support hypothesis H2 that extreme opinions on the use of language have a more significant effect
535 on satisfaction than moderate opinions.

536 In addition, of interest is whether the effects of negative vs. positive reviews about the hotel’s use
537 of language on satisfaction are symmetric or asymmetric. In other words, is the size (in absolute
538 terms) of the effect of “stressed negative reviews,” “moderate negative,” and “negative” equal to
539 the size of the effect of “stressed positive reviews,” “moderate positive,” and “positive”
540 respectively? The results showed that, while the extreme variables (stressed negative vs. stressed
541 positive) have symmetric impacts and are not significantly different in absolute terms, the effects
542 of “moderate positive” and “positive” are significantly greater than the effects of “moderate
543 negative” and “negative,” respectively. Therefore, asymmetric impacts were observed. These
544 results do not allow us to accept hypothesis H3, that negative opinions on the use of language have
545 a greater effect on satisfaction than positive opinions. Specifically, for stressed reviews, similar
546 effects are found; for moderate and neutral reviews, the effect of negative opinions on the use of
547 language is smaller than the effect of positive opinions.

548 The results show that, in the context of this analysis, the language used during the hotel service
549 encounter helps to explain differences in online opinions and customer satisfaction,
550 complementing recent research on intercultural communication in hospitality services and
551 demonstrating that the choice of language plays an important role in the outcome of interactions
552 (Cenni et al. 2020; Sieg et al., 2012). Recall that guests’ assessments of a particular hotel show
553 their level of satisfaction at a given time of post-purchase behavior (Gu and Ye, 2014). Although
554 extreme opinions have symmetric impacts on satisfaction (i.e., very positive and very negative
555 opinions have similar effects), moderate reviews present asymmetric effects, and positive reviews
556 have a greater effect than negative reviews, which does not support the notion of negativity bias.
557 An explanation for these effects may be found in the different expectations held by the customers
558 (Callahan, 2006). Guests generally expect their interlocutors to speak their language of origin
559 (Cenni et al., 2020) or a lingua franca in which they are competent—which would be qualified as
560 a *must-be attribute* in Kano’s model. Thus, an encounter in their mother tongue falls within their
561 tolerance zone. Specifically, this situation would be qualified as an *attractive attribute* in Kano’s
562 model. In this case, greater knowledge on the part of employees of the guest’s mother tongue

563 results in a greater propensity for the guests to comment on their linguistic experience, which, in
564 turn, has a greater effect on overall assessments (Holmqvist and Grönroos, 2012). Even for less
565 knowledge of the guest's mother tongue, its use by the employee, even if it is heavily accented,
566 makes a positive surprise for the guest (also an *attractive attribute*). If the employee's accent is
567 excessively strong, guests will switch to a second language that is the one they would expect to
568 use. Guests may get the employee's impression trying to please them by welcoming them in their
569 native language and may see this gesture as a positive surprise (Miller et al., 2000, Shostack, 1984).
570 This impression would explain why moderate positive assessments have a greater effect on
571 satisfaction than moderate negative assessments. In other words, the tolerance of language use is
572 higher compared with different contexts to ensure that negativity bias does not apply. This greater
573 value assigned to positive opinions compared with negative opinions can also be explained by
574 Dissonance Theory, given that people seem to minimize faulty linguistic attempts.
575 Regarding the control variables, the effects of hotel stars were significantly greater than the
576 baseline (1-star hotels and hostels), and 5-star hotels have the highest impact on satisfaction. The
577 results are in line with the work of Francesco and Roberta (2019), who found that stars can affect
578 the emphasis put on hotel attributes and the perception of the performance of those attributes. The
579 motivation "leisure" had a greater effect on satisfaction than "business," according to Radojevic
580 et al. (2018), who found that business travelers generally report lower levels of overall satisfaction
581 than leisure travelers. They argue that business travelers are more experienced, demanding, and
582 critical than leisure travelers. Finally, the relative prices were significant and positive; when the
583 destination country has lower prices than the guest country, more satisfaction is brought about.
584 According to Saayman et al. (2016) this index reflects the cost of living of the destination, thereby
585 representing "the competitiveness of destination country for tourists of the origin country" (p.
586 1282).

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590 **5. CONCLUSIONS**

591 The intercultural nature of tourism makes interpersonal communication a critical element that
592 influences guests' experiences and, consequently, their satisfaction. In this context, using a
593 particular language will influence the guest's perceptions and assessment of service quality. Most

594 of the existing research has examined indirect communication (e.g., advertising), and literature
595 about the effect of language use on the guest experience is quite limited. Accordingly, this article
596 attempts to bridge this gap by examining perceptions of service providers' use, non-use and misuse
597 of the guest's mother tongue and analyzing their effect on the overall service assessments.

598 We used content analysis to examine online guest opinions. Researchers in this context have
599 frequently used quantitative survey data, often neglecting qualitative, textual information that can
600 be critical to understanding the customer experience further (Villaroel-Ordenes et al., 2014).
601 Consequently, following Goethals (2016) procedure, we formulated a variable that classified these
602 qualitative opinions. A Tobit model that considers the censored character of the dependent variable
603 is used by controlling endogeneity through Gaussian copulas.

604 The results show that the use of language of a service provider affects customer satisfaction. A
605 positive effect of use of language opinions on satisfaction is found, extreme opinions on the use of
606 language have a greater effect on satisfaction than moderate opinions, and negative opinions on
607 the use of language do not have a more significant effect on satisfaction than positive opinions.

608 As for managerial implications, considering the interactive and intangible nature of tourism
609 services, the use of language is critical, and service providers should make an effort to understand
610 how they are performing in terms of their linguistic skills. The different impacts of speaking in a
611 lingua franca or the guest's mother tongue need to be recognized; both situations can involve
612 considerable effort for the tourism professional. Specifically, tourists can be asked what language
613 they prefer to use during their stay before their arrival. If this process is impossible, the interaction
614 should consider the language they originally used because the country of residence or origin is
615 now always a good indicator of preference. Identifying the mother tongue should be easier in hotels
616 located in destinations dominated by tourists of certain nationalities (e.g., border territories or
617 destinations that traditionally receive many tourists from the same country). Hotels must consider
618 when the tourist's mother tongue is used and what needs to be understood by the provider, which
619 is more important than the need to understand the provider (Wang et al., 2015). Thus, from a
620 strategic perspective, companies must go further and embrace the language preferences of their
621 customers to show their inclusiveness and accommodative intentions. This endeavor is especially
622 important when extremely negative reviews are posted. It is indicative of a significant reduction
623 in satisfaction, as large as the increase associated with extremely positive reviews. Therefore,

624 recruiting service personnel with the necessary language skills and managing multilingual human
625 resources is an extra challenge that managers must face (Harzing and Pudelko, 2013).

626 Although the results showed that the more skillful staff are, the more satisfaction customers derive.
627 Even average performance is well received by guests. The guests appreciate staff making an effort
628 to accommodate their preferences. Although a negative effect was obtained from non-extreme
629 negative reviews, it was lower than the positive effect of non-extreme positive reviews.
630 Consequently, if proficiency is unattainable, even a small effort seems to be appreciated by guests.
631 Positive perception will have a positive effect on satisfaction. In other words, training focuses on
632 language knowledge, understanding the client's language preferences, and adjusting to their
633 language expectations. The functional and symbolic elements of the service experience are
634 recalled. In this context, great importance should be attached to recognizing and understanding
635 emotions (emotional intelligence) that arise during intercultural service encounters training
636 frontline employees on matters of multiculturalism. For future research, linguistic comments could
637 be referred to as the level of knowledge of the language and the attitude during the interaction to
638 deepen their effects on satisfaction.

639 Considering the current situation with COVID-19, the results of this article have even more
640 relevance. In a context wherein social distancing and mask-wearing are constant, finding ways to
641 have personal relationships "closer" and the potential increase in satisfaction should be pursued.
642 The communication tool, the language used, can contribute to this objective. Further research may
643 analyze satisfaction at the destination level, which would show the impact of the use of language
644 from a general viewpoint. Examining sub-impacts by looking at different types of tourism
645 providers and residents' use of language would also be interesting.

646 The study is purposely delimited by four nationalities (France, Italy, Germany, and Portugal) that
647 represent a high percentage of tourists that visit Barcelona. Nationalities that comply with the
648 requirements of being countries that are not multilingual or English-speaking (from a native
649 viewpoint). The use of four different nationalities allows for a certain degree of generalizability.
650 A limitation may derive from the use of only one platform (Booking.com) from where the reviews
651 were retrieved. Thus, more replications should be performed for future research by resorting to
652 other platforms. Furthermore, as the category assignment of each linguistic comment has been
653 carried out manually, comparing our results (given that the data have been categorized by humans)
654 with the results achieved using automated methods (e.g., sentiment analysis) would be interesting

655 (Cambria et al., 2020; Dashtipour et al., 2020; Hung et al., 2021; Ray et al., 2021; Stappen et al.,
656 2021).

657 This study contributes to the literature by testing and confirming the positive effect of language
658 use opinions on satisfaction. The knowledge of the impact of the language in a cross-cultural
659 context (tourism) has been deepened. Languages other than English are considered in a cross-
660 linguistic context because the language of the destination country is neither the mother tongue of
661 the tourist nor the language of their country of residence. By analyzing the dyad formed by the
662 extreme vs. the moderate character of the reviews and their sign (positive vs. negative) and
663 findings, we found that extreme opinions have a greater effect on satisfaction than moderate
664 opinions and a departure from the well-established cognitive negativity bias that assumes that the
665 effects of negative reviews should be greater than those of positive reviews. In particular, this
666 article finds that extreme reviews have symmetric impacts on satisfaction (no matter whether these
667 reviews are very positive or very negative), and moderate reviews show that asymmetric effects
668 (positive reviews have greater effects than negative reviews).

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